

City of Quesnel
Five Year Financial Plan Bylaw 1864
Schedule "A"

	2019	2020	2021	2022	2023
Revenues	4.8%	4.7%	3.1%	1.2%	2.2%
Property Taxes	15,895,511	16,639,580	17,152,483	17,358,557	17,740,156
Grants in Lieu/Penalties/1% Taxes	1,094,289	1,094,289	1,094,289	1,094,289	1,094,289
Parcel Taxes/Frontage Taxes	958,017	823,017	800,017	800,017	800,017
Sale of services	2,342,221	2,389,065	2,436,846	2,485,583	2,535,295
Government grants	7,265,899	5,420,685	2,214,033	2,224,381	2,504,381
Donations					
Services provided to other governments	1,078,077	1,099,638	1,110,635	1,121,741	1,132,959
Investment Income	225,000	225,000	225,000	225,000	225,000
Utility user fees	2,566,588	2,643,586	2,722,893	2,804,580	2,888,717
Other	404,479	408,523	412,608	416,734	420,901
	<u>31,830,080</u>	<u>30,743,383</u>	<u>28,168,805</u>	<u>28,530,883</u>	<u>29,341,716</u>
Expenditures					
General government services	2,467,631	2,440,484	2,489,293	2,539,079	2,589,861
Protective services	5,849,853	5,933,190	6,051,854	6,172,891	6,296,349
Transportation services	4,293,522	4,307,992	4,394,152	4,482,035	4,571,676
Solid Waste Mgmt/Recycling	1,846,816	1,883,752	1,921,427	1,959,856	1,999,053
Development services and planning	1,253,198	1,176,262	1,199,787	1,223,783	1,248,259
Forestry Initiatives	1,227,304	1,251,850	500,000	500,000	500,000
Recreation and cultural services	1,450,691	1,479,705	1,509,299	1,539,485	1,570,275
Operations	3,947,305	4,005,851	4,085,968	4,167,687	4,251,041
Operating Expenses	22,336,320	22,479,087	22,151,782	22,584,817	23,026,514
Interest Expense	222,530	518,869	455,718	450,105	439,222
Amortization	4,300,000	4,750,000	4,937,000	5,038,000	5,135,000
	<u>26,858,851</u>	<u>27,747,956</u>	<u>27,544,499</u>	<u>28,072,922</u>	<u>28,600,735</u>
Annual Surplus	<u>4,971,229</u>	<u>2,995,427</u>	<u>624,306</u>	<u>457,961</u>	<u>740,980</u>
Asset Transactions					
Tangible capital assets purchased	(22,540,990)	(9,342,001)	(5,067,000)	(4,833,104)	(8,008,500)
Amortization of tangible capital assets	4,300,000	4,750,000	4,937,000	5,038,000	5,135,000
Debt Transactions					
principal payments	(393,436)	(673,162)	(616,515)	(660,878)	(655,111)
proceeds from debt	8,351,250				5,000,000
proceeds from MFA Financing	1,030,000		400,000		
Reserves/Deferred Revenue Transactions					
TO Interest to Various Reserves	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Public Works Relocation Reserve	(497,863)				
Capital Reinvestment Reserve	(2,483,577)	(2,483,577)	(2,483,577)	(2,483,577)	(2,483,577)
West Quesnel Land Stability					
General Capital	(554,670)	(654,670)	(754,670)	(854,670)	(954,670)
Tax Stabilization					
Gas Tax Reserve	(994,293)	(507,239)	(517,384)	(527,731)	(538,286)
Utility Reserves	(19,768)	(1,101,000)	(1,111,030)	(1,144,361)	(1,178,692)
FROM Capital Reinvestment Reserve	2,890,209	3,075,000	1,995,000	1,870,854	656,200
Public Works Relocation Reserve	1,350,000				
Land Sales Reserve					
General Capital	1,998,431	1,619,721	1,414,870	1,244,356	1,081,356
Tax Stabilization					
West Quesnel Land Stability					
Development Cost Charges (Deferred Revenue)	418,038	13,613		84,150	118,800
Gas Tax	410,000	327,500	165,000		802,500
Utility Reserves	1,148,150	2,180,388	1,214,000	2,009,000	484,000
SURPLUS (includes capital carryforwards)	817,289				
TOTAL CASH TRANSACTIONS	<u>(4,971,230)</u>	<u>(2,995,427)</u>	<u>(624,306)</u>	<u>(457,961)</u>	<u>(740,980)</u>
NET CASHFLOW must be zero	(0)	(0)	(0)	(0)	0