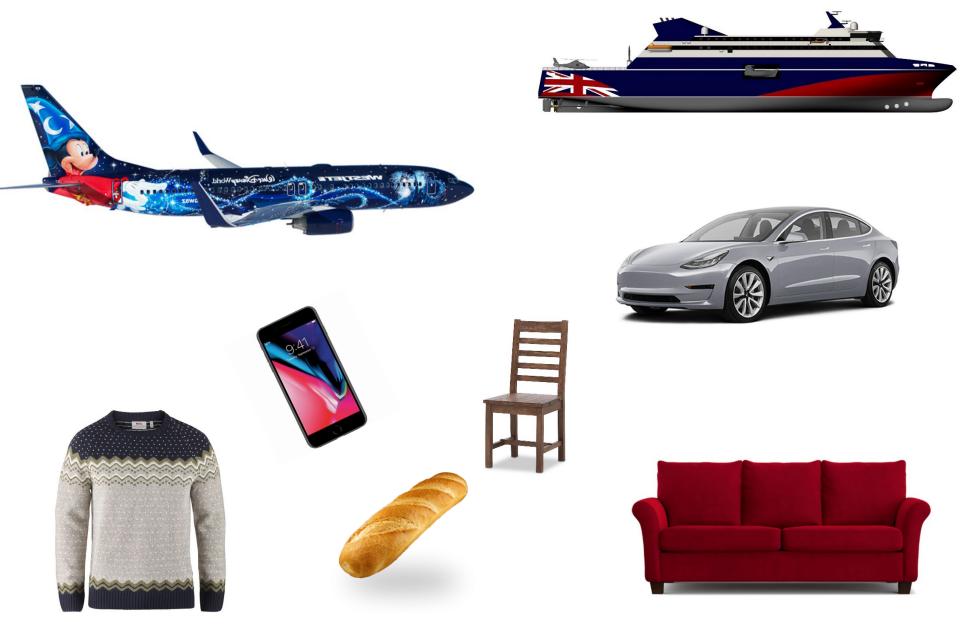


What have all these items in common?



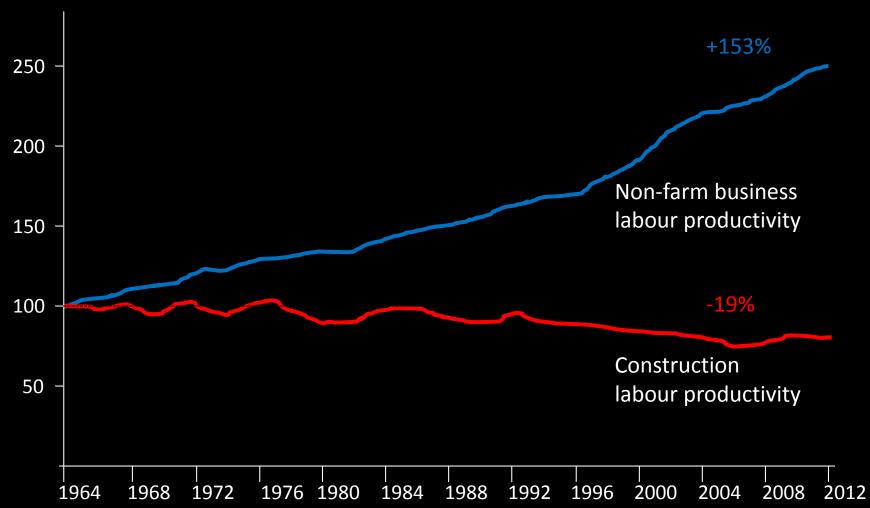


Shaping the Future of Construction A Breakthrough in Mindset and Technology

Prepared in collaboration with The Boston Consulting Group



Construction Labor Productivity (USA)



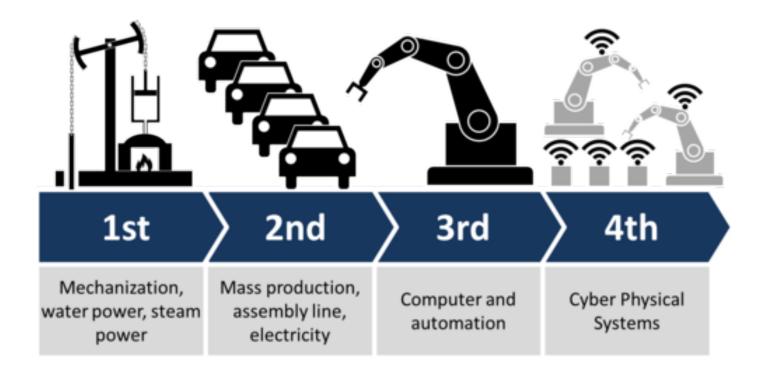
Peer set based on US companies with engineering, construction and service-related standard industrial classification codes. Financials are inflation-adjusted and indexed to 1964; output per working hours.

Source: Global Vantage; Compustat; Bloomberg; www.aecbytes.com/viewpoint/2013/issue_67.html; www.nber.org/papers/w1555.pdf; S&P Capital IQ; BCG ValueScience Center; World Economic Forum

Why is the construction industry performing so poorly?

- Lack of innovation and delayed adoption
- Informal processes or insufficient rigor and consistency in process execution
- Insufficient knowledge transfer from project to project
- Weak project monitoring
- Little cross functional cooperation
- Little collaboration with suppliers
- Conservative company culture
- Shortage of young talent and people development

Industry 4.0



Graphic: Wikipedia

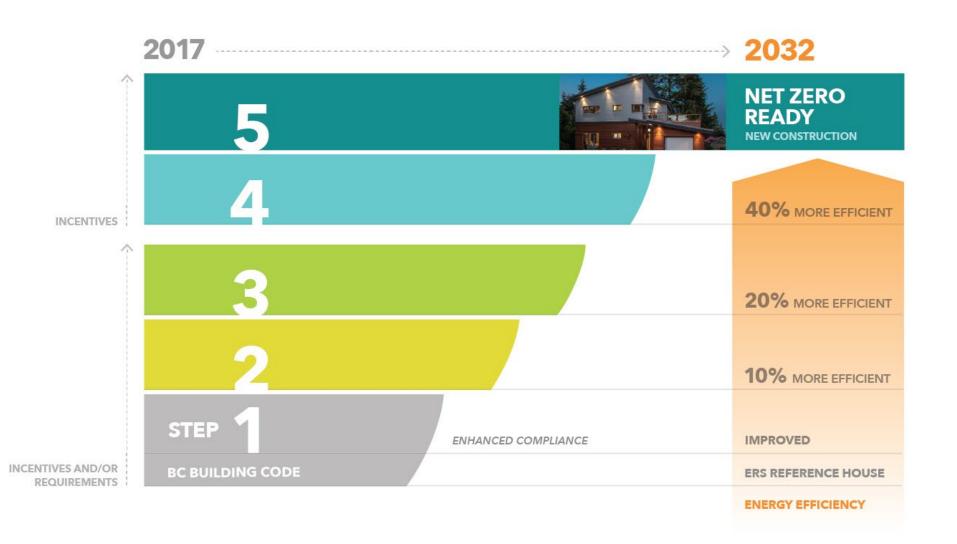




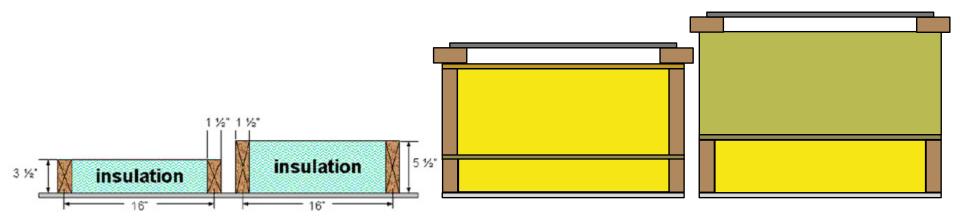
Photo: Habitat for Humanity

BC Energy Step Code

PATHWAY TO 2032: PART 9 (HOMES)



Energy Efficient = Thicker Walls



Energy efficient does not equal sustainable but without energy efficiency no sustainability!

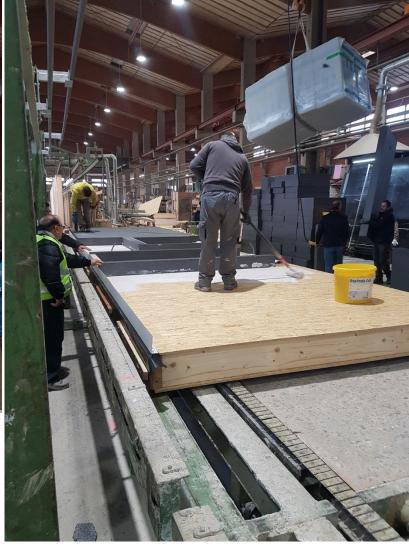






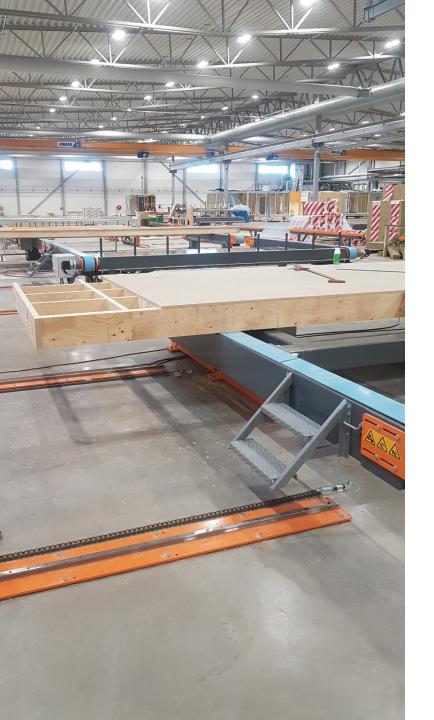
Photo: Renggli

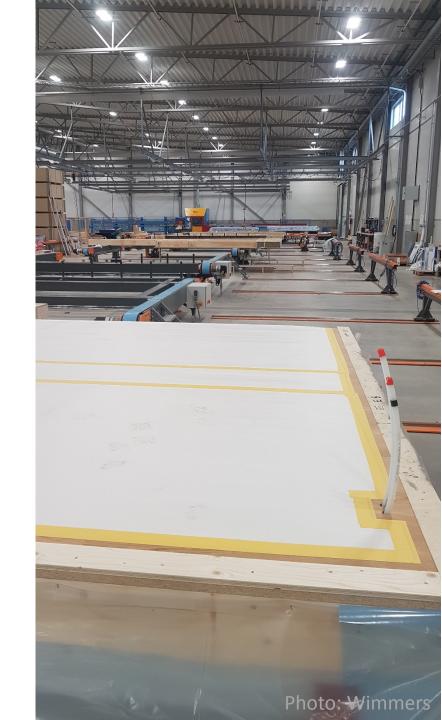
















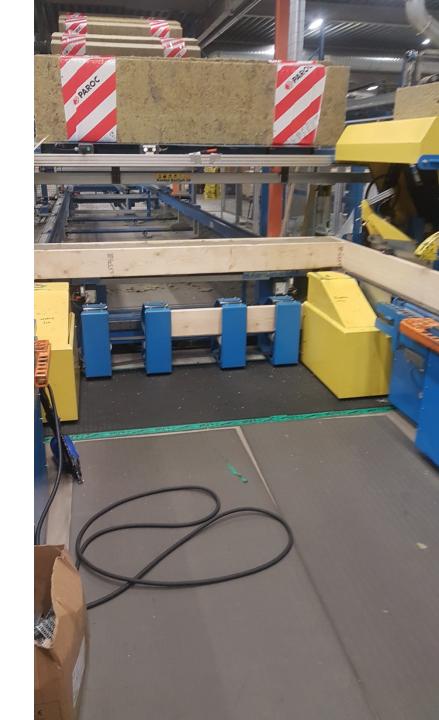






























Deciduous trees







Wood Fiber Composites





Wood Fiber Boards





Integrated Wood Design



