

2018 Annual Report

FOR THE YEAR ENDED DECEMBER 31, 2018

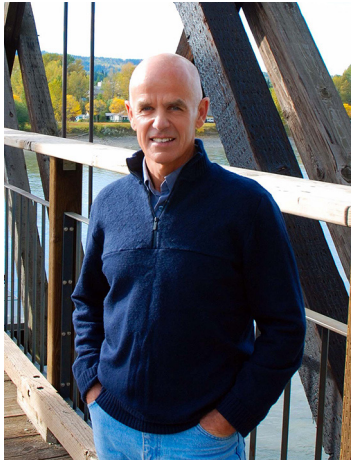
Prepared and produced by *Corporate Services of the City of Quesnel* | Quesnel, British Columbia, Canada



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Message from the Mayor



For the second year in a row we experienced an unprecedented wildfire season and the smoke that comes with it. We came very close to having to issue a citywide evacuation order and had a large portion of the community under evacuation alert for a period of time. These back-to-back unprecedented wildfire seasons added more impetus to our Future of Forestry Think Tank (FFTT) initiative and we found a willing partner in the Provincial government to advance this initiative with significant funding through their Rural Dividend Fund.

The City also began to actively pursue its approved Community Wildfire Protection Plan (CWPP) and to partner with local industry and local First Nations to plan fuel management treatments within the CWPP area (the municipality and fringe communities). We also applied for funding to accelerate the implementation of our CWPP and made the decision to become a designated Firesmart community. In order to ensure the FFTT initiative and our CWPP strategy are given the attention they need, Council added a new position at City Hall, a Forestry Initiatives Manager.

Despite experiencing a second summer of fires and smoke, significant investments continued to be made in the City's core infrastructure and in new or upgraded amenities.

The Reid Street project was by far our largest investment and the outcome of this water main replacement and beautification/accessibility project was well received by the business community and residents alike. Significant improvements were also made to the Riverfront Trail system, with overlay paving and widening of some sections and the addition of a new, more accessible, section connecting the path beside Dunrovin Park Lodge to the Arena Precinct.

In partnership with the Cariboo Regional District (CRD), we were successful in receiving a large grant from the Northern Development Trust to enhance the plaza around the new West Fraser Centre (WFC) and to electronically integrate the WFC with Arena 2 and the Curling Rink (which also saw major upgrades to its interior). This "hosting precinct" is now a much more attractive venue for hosting mid-size conferences and high profile tournaments and events. Hosting such events, especially in our "off-season," is part of our economic transition strategy.

Our partnership with the CRD also extended to successfully applying for funding to develop the trail networks surrounding the City as part of our destination tourism and resident attraction strategy. We also continued to make strategic investments in our parks and playgrounds, particularly the restructuring of the LeBourdais Park parking area to enable easier access for RVs and a new playground at Patchett Street Park. And, we began community consultations about how we can enhance all of our waterfronts to make Quesnel a uniquely interesting place to visit and to reside and invest in.

The general election saw three new Councillors take their seats in Council Chambers and a successful referendum enabling us to build a new Public Works facility (freeing up even more developable space along the Quesnel River). The newly constituted Council endorsed the overall strategic direction the previous Council adopted and will provide strong leadership during this challenging transition period for our community.

- Mayor Bob Simpson

City Council | 2014 - 2018

QUESNEL CITY COUNCIL



Top, L-R: Councillor Ed Coleman, Councillor Scott Elliott, Councillor Ron Paull, Councillor John Brisco
Bottom, L-R: Councillor Laurey-Anne Roodenburg, Mayor Bob Simpson, Councillor Sushil Thapar

COMMITTEES OF CITY COUNCIL

MAYOR BOB SIMPSON

- Financial Sustainability & Audit [CHAIR]
- Policy and Bylaw
- Executive
- Public Safety and Policing [CHAIR]
- Airport Advisory Committee
- First Nations Reconciliation, Recognition and Partnerships
- Age-Friendly [CHAIR]
- Cariboo Chilcotin Beetle Action Coalition
- Northern Development Initiative Trust Regional Advisory Committee
- Post-Secondary Education & Training Council
- Chamber of Commerce
- Neighborhood Associations
- Shiraoui Twinning

COUNCILLOR RON PAULL

- Executive [ALT CHAIR]
- Public Safety and Policing
- Volunteer Citizen of the Year
- Heritage and Museum

COUNCILLOR SCOTT ELLIOTT

- Executive [CHAIR]
- Tourism and Marketing
- Business Improvement Associations

COUNCILLOR ED COLEMAN

- Financial Sustainability and Audit
- Northern Development Initiative Trust Regional Advisory Committee [ALT]

COUNCILLOR JOHN BRISCO

- Financial Sustainability and Audit
- Public Safety and Policing
- Air Quality Roundtable

COUNCILLOR LAUREY-ANNE ROODENBURG

- Executive [ATL]
- Policy and Bylaws [CHAIR]
- Cariboo Chilcotin Beetle Action Coalition [ALT]
- Healthy Communities
- Community Connections

COUNCILLOR SUSHIL THAPAR

- Policy and Bylaws
- Public Safety and Policing

City Council | 2018 – 2022

QUESNEL CITY COUNCIL



*Top, L-R: Councillor Scott Elliott, Councillor Martin Runge, Councillor Ron Paull, Councillor Tony Goulet
Bottom, L-R: Councillor Laurey-Anne Roodenburg, Mayor Bob Simpson, Councillor Mitch Vik*

COMMITTEES OF CITY COUNCIL

MAYOR BOB SIMPSON

- Financial Sustainability & Audit Standing Committee [CHAIR]
- Policy and Bylaw Standing Committee
- Executive Standing Committee [Alt. CHAIR]
- Public Safety and Policing Standing Committee [CHAIR]
- Airport Advisory Committee

COUNCILLOR SCOTT ELLIOTT

- Acting Mayor; July – December, 2019
- Policy and Bylaw Standing Committee [CHAIR]
- Housing Committee [CHAIR]

COUNCILLOR MITCH VIK

- Financial Sustainability and Audit
- Public Safety and Policing
- Age Friendly Initiative (Chair)

COUNCILLOR TONY GOULET

- Policy and Bylaw
- Public Safety and Policing

COUNCILLOR LAUREY-ANNE ROODENBURG

- Acting Mayor; November 2018 - June 2019
- Executive [CHAIR]
- Healthy Communities
- Community Connections

COUNCILLOR RON PAULL

- Executive
- Heritage and Museum

COUNCILLOR MARTIN RUNGE

- Financial Sustainability and Audit
- Business Improvement Associations
- Accessibility and Inclusion

Our Vision and Mission

COMMUNITY VISION

"A naturally vibrant, accessible, and innovative community"

CORPORATE MISSION

The City of Quesnel delivers responsive, dynamic, and cost effective public services and programs which serve as the foundation for a resilient and accessible community that retains and attracts residents, visitors, and investment.

PRINCIPLES

- Sustainability in all areas of governance
- Proactive and innovative responses to transition challenges
- Open and responsive government
- Quality municipal services and infrastructure
- Cultural diversity and heritage
- Active and livable neighbourhoods
- Economic vitality
- Environmental protection and preservation
- Community based solutions
- Public safety and security
- An accessible and inclusive community

VALUES

- Fiscal prudence
- Proactive planning
- Accountability
- Openness and transparency
- Responsiveness
- Partnerships
- Creativity and innovation
- Integrity and respect
- Fairness and inclusivity

Message from the City Manager

It has been another busy year in Quesnel. 2018 saw the completion of some significant capital projects: including the Reid Street Rebuild, the Pinecrest Reservoir and water main project, and numerous smaller projects. The approval for the new Public Works Facility which occurred concurrently with the October Local Government Election set the wheels in motion for new adequate facilities for our Public Works department, and the eventual revitalization of a large piece of riverfront property.

Due to the departure from City Council of three multi-term Councillors, the Local Government Election resulted in a new City Council. The City thanks former Councillors Sushil Thapar, Ed Coleman and John Brisco for their service and dedication, and welcomes Councillors Tony Goulet, Martin Runge and Mitch Vik.

Currently, some of the larger challenges facing our new Council are keeping up with the ever-evolving standards which are set by either the Federal or Provincial government. Keep in mind that the reasons standards change, is to improve the outcomes and impacts of various processes, including public safety and environmental performance. So while positive in the long run, these changes result in the need to make large investments in our systems to keep up with the new standards. Some of the more significant areas of changing standards include the City landfill, Canadian Drinking water guidelines established by Health Canada and Building standards.

The City of Quesnel landfill has always collected a mix of compostable versus non-compostable materials. As compostable materials break down over time, methane gas is released into the air. The level of methane produced by our landfill now requires the City to establish a methane gas capture system which will capture and likely burn-off the methane. The City will look at the volume of the gas to determine if there are economically viable ways to utilize the gas. In 2019, the City will research the best options to capture methane gas.

Drinking Water Guidelines are another example of quality standards being set by the Federal Government (Health Canada), being monitored and regulated by the Province (through the Health Authorities) and finally implemented by local governments, most Municipalities. After years of studying the health impacts of manganese in drinking water, Health Canada has developed new drinking water standards which establish a health guideline and revise the existing aesthetic guideline. To meet these guidelines, the City may end up being forced to develop full water treatment capability, including chlorination. This new standard could become a very high-cost item for the City to treat our water fully.

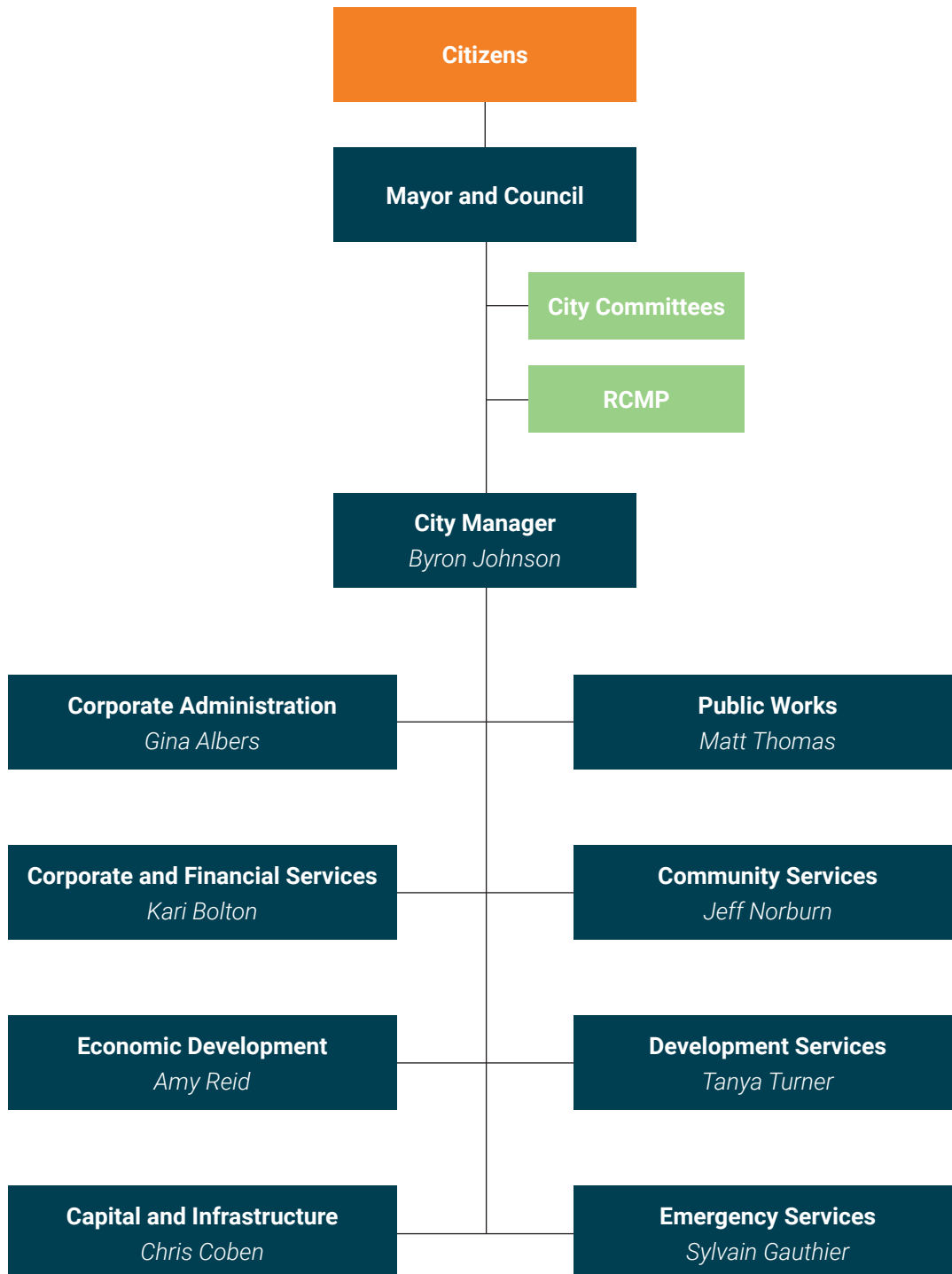
Building standards are another good example of an area where the standards set by higher levels of government are changing rapidly. Our City's Development Services Department provides building inspection services for the City, its always challenging keeping up with the evolving rules. The City is also planning some large construction projects in the near future, including the Public Works Facility and a new Downtown Fire Hall, new and improved standards have the same cost impact for City projects as they would for any other developer.

Again, the point of this message is not that updating standards is negative; however, the impact of new standard requirements could be to squeeze out other capital projects and Council initiatives and potentially cause significant increases to property taxes. The City will be diligently seeking out funding from higher levels of government, but that approach is not always successful. Much more information and discussion will be had regarding the issues above in 2019.

Once again, on behalf of all City workers, it has been an honour to serve our community in 2018.

- Byron Johnson

Organization



City Services



Arts and
Recreation*



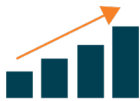
Airport



Bylaw
Enforcement



Cemetery



Economic
Development



Emergency
Management



Fire/Rescue



Garbage
Collection



Landfill



Parks and
Playgrounds



Planning and
Development



Policing



Public Transit



Snow Removal



Streets and
Sidewalks



Storm water,
Sewer and
Water

** Funded through North Cariboo Parks and Recreation*

2018 City Stats

2018 VS 2017



WATER CONSUMPTION
2.7 BILLION LITRES VS
2.5 BILLION LITRES



**BUILDING
CONSTRUCTION
VALUES**
\$10,816,625 VS
\$18,780,050



**BUILDING
PERMIT FEES**
\$78,327 VS
\$94,335



+49%
**AVERAGE
INCREASE OF
SOCIAL MEDIA
FOLLOWERS**



443
FIRE CALLS



4%
**TRANSIT RIDERS
DECREASED**



**OVER 10,000 PEOPLE
ACCESSED THE
VISITORS CENTRE**



14%
**AIRLINE PASSENGERS
DECREASED**



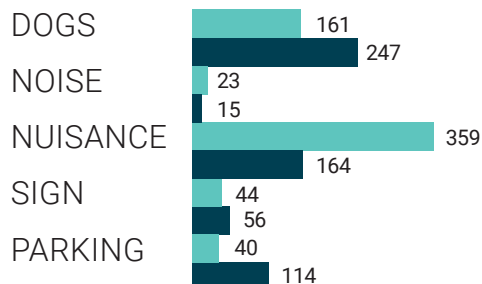
\$4.3
**MILLION GRANT
FUNDING**

BYLAW

2017

2018

COMPLAINTS



TICKETS



Infrastructure and Assets

The City of Quesnel continues to recognize the need to undertake asset management across the organization in a way that will ensure the City's assets are maintained at a level that supports sustainable community services and the long term strategic goals of the City including infrastructure re-investment and financial stability.

In 2018, the following actions were taken as part of the City's Asset Management Program:

- Water utility rates were raised 5% to ensure sustainability. Sewer funds have reached sustainability allowing sewer utility rates to only increase to cover inflation in the future.
- Through the Union of BC Municipalities Strategic Priorities fund, the City was able to update their asset and condition data which will enable better decision making with regards to infrastructure replacement.
- In 2019, the City will be doing an update to the Capital Reinvestment Plan which will include an assessment of the total replacement value of the City's assets and the average annual investment in infrastructure funds the City should save each year.



2018 Highlights

Playgrounds

As part of Council's playground capital plan, the Patchett Street playground was next on the list to be replaced.

Patchett Street playground was known to the community as the Big Red Slide playground. The slide used the natural hill to create a unique playground experience.

For the new design, the hill was again incorporated to create an experience

different from the other playgrounds in Quesnel. The new playground will feature a big red slide, a tall tower with multiple points of access, a paved pathway, an accessible swing, hill play and a toddler playhouse.

The playground will be finished in spring of 2019.

www.quesnel.ca/city-parks



Maximizing our waterfront

Quesnel is lucky to be situated on the confluence of the Quesnel and Fraser Rivers and Baker Creek. Currently, Quesnel underutilizes our waterfront.

In 2018, staff began developing a Waterfront Plan that will articulate a vision, evaluate economic opportunities, prepare conceptual plans and an implementation framework for waterfront improvements over the short, intermediate, and long terms.

In September, we invited the public to give us their ideas for improving our waterfront. We then used that feedback to develop a draft plan that will be presented for further feedback in spring of 2019.

The plan takes into consideration the new opportunities on Front Street with the potential highway reconfiguration and the open space that will come available with the public works yard move.

www.quesnel.ca/waterfront-plan



Indigenous Cultural Centre

The City of Quesnel is supporting Lhtako Dene Nation in their vision to develop a cultural centre in Quesnel.

Through grant funding, the City of Quesnel has worked with the Lhtako Dene community to develop a business case and per-design drawings for the Centre. The proposed Centre will be the home of Lhtako Dene artifacts, currently stored at UBC. Repatriating these artifacts to Lhtako Dene traditional territory will provide new learning opportunities for local indigenous and non-indigenous people and visitors. The proposed Centre

will also include a 250 seat community assembly space which may be used for meetings, lectures, and cultural, musical, and theatrical performances. An art gallery, gift shop and café have also been included in the design.

In 2019, Lhtako Dene Nation will submit the project for funding to the Invest Canada Infrastructure program with the full support of Quesnel City Council.

www.quesnel.ca/indigenous-cultural-centre



Skateboard Park expansion

Draft 3D drawings were presented to the public in early 2018. They gave their last changes to the draft plan and the consultants were able to move forward with a finalized plan.

Council approved the skateboard park redesign as a capital project in 2018.

Crews began construction in August and users were able to use the new park in October.

The new park expansion includes a street run as well as a flow run with a quarter pipe.

An opening celebration will be held in spring 2019.

www.quesnel.ca/municipal-services/capital-projects/skatepark-redesign



Capital Projects

The City was busy in 2018 with multiple projects throughout Quesnel.

Here are some of the major projects crews completed:

- Sanderson Road was completely rebuilt. The road base was replaced, and new asphalt was laid.
 - A portion of Neighbour Road was paved.
 - LeBourdais Parking lot was completely redesigned. Dedicated parking spaces for vehicles and RV's were added as
- well as new curb and gutter and asphalt. The flower bed and Billy Barker statue were moved to the entrance of the park.
 - Sections of the River Front Trail were repaved. We also expanded the trail from Shepherd Avenue to the West Fraser Centre.
 - The parking lot west of the West Fraser Centre was rebuilt. New drainage was added and was finished with new asphalt.

www.quesnel.ca/capital-projects



Wildfires

On August 10, 2018, all properties in West Quesnel were placed on an evacuation alert due to the Narcosli Creek Fire.

City Staff worked with the Cariboo Regional District, Wildfire BC, and various ministries at the Province of BC to gather the right information and ensure residents' safety.

The alert was lifted on August 16.

The Quesnel Emergency Social Services was open throughout the wildfire event at the Arts and Recreation Centre. These

services provided people, who were under evacuation orders or alerts, lodging and food as well as connections to provincial support organizations.

Quesnel RCMP played an active role in maintaining public safety as well as stationing road blockades through the Cariboo Region.

The Quesnel Volunteer Fire Department was very busy helping with the wildfire efforts throughout the province.



Public Works Facility

The City held a referendum in conjunction with the local government election to ask residents for approval on a loan authorization bylaw. The bylaw allows the City to borrow up to \$8,500,000 for the replacement of the Public Works Facility.

Engineers inspected eight public works buildings that were built between 1940 and 1980. They came to the conclusion that the facilities on both sites are in such poor condition that it's not realistic to bring them

up to today's current building code, energy standards and most importantly, safety standards.

On October 20, 2018, the Public Works Facility Referendum passed with 76.20% of the voters in favour.

Construction on the new facility, located on Sword Avenue, is expected to start in 2019.

www.quesnel.ca/referendum



Reid Street Revitalization

In May 2018 construction began on Reid St and Barlow Ave to replace critical water mains and storm drainage along the 200, 300, and 400 blocks of Reid St and the 100 block and a portion of the 200 block of Barlow Ave.

Throughout the public consultation process, four main design principles were identified: wider sidewalks, traffic slowed down, more

opportunities for social space, and minimal loss of parking.

The street has been designed to enable all users, cyclists, pedestrians, people with disabilities and motorists safe access. Reid Street is accessible, safe and fun for everyone.

The project was completed in October 2018.



Grants for the City

Every year, the City applies for grants to help fund projects that would otherwise be impossible for the City to fund itself.

In 2018, the City received over \$4.3 million through grants. This money went towards administrative support, facility improvements and upgrades including playground equipment, resident recruitment, trails development, tourism and marketing, City

equipment, Forestry Initiatives, Business Façade Improvement Program, Pinecrest Reservoir and more!

The City also worked with the Cariboo Regional District to obtain grant funding for many projects including the West Fraser Centre Walking Track and the Arenas Hosting Precinct.



Trail Development

In 2018, the City of Quesnel and Cariboo Regional District consulted with the Gold Rush Cycling Club and Cariboo Mountain Bike Consortium to develop the Dragon Mountain and Wonderland Trails Master Plan.

This plan focuses on a phased approach in upgrading existing trails and adding new trails to the Wonderland Trail and Dragon Mountain Trail networks.

In 2019, four new trails will be developed in the Wonderland Trail network and a 9 km mountain bike climbing line will be developed on Dragon Mountain.

www.quesnel.ca/city-hall/major-initiatives/north-cariboo-trails-inventory-and-master-plan





2018 Strategic Plan and Measures

Community Health and Safety

STRATEGIC ACTION		PROGRESS
1.1	Housing Initiative	
1.1.1	Finalize the Secondary Suite Policy	Secondary Suite Policy to be finalized in 2019 with Official Community Plan (OCP) update.
1.1.2	Develop maintenance bylaws	Minimum Rental Standards Bylaw and policy to be finalized in 2019.
1.1.3	Identify housing opportunities: work with developers, the non-profit sector and funding agencies (BC Housing).	2018 was a very active year with Elliott Street Housing project going through planning and development. Silver Manor and Dakeh Housing Projects were both completed in 2018.
1.2	West Quesnel Land Stability	
1.2.1	Start a neighbourhood initiative in the study area (improvements residents can make).	This has been deferred
1.2.2	Investigate options for financial assistance for impacted homeowners	This has been deferred
1.2.3	Explore options for development permits for hazardous areas as part of the Official Community Plan (OCP) work.	A Hazardous Development Permit area encompassing the West Quesnel Land Stability study area will be coming forward as part of the OCP completion in 2019.
1.2.4	Work with an engineering consultant to develop the next steps for West Quesnel Land Stability Area.	Deferred until 2019.
1.3	Continue to work with the Ministry of Transportation and Infrastructure as the Highways Safety project moves into an action phase and lobby for long-term improvements such as the interconnector route.	The planning phase of this project is completed. Front Street was re-configured, the traffic signal at Carson/Reid relocated to Carson/McLean. Interconnector planning has moved through the public consultation phase. Options have been presented for an extra traffic light near the top of Dragon Lake Hill.
1.4	Marijuana legalization - Develop policy to regulate retail distribution, public consumption and local production of Cannabis.	Retail policies relative to cannabis sales have been adopted by Council
1.5	Age Friendly Initiative – develop an Age Friendly Plan for Quesnel	Completed the age friendly review of the City of Quesnel services.

Financial Stability of the Corporation

STRATEGIC ACTION		PROGRESS
2.1	Continue succession planning efforts. Continue departmental reviews to ensure the effectiveness of operations stays strong.	The City filled some critical positions that have been problematic including the Building Inspector and the Purchaser.
2.2	Conduct a review of the airport business model	The Executive Committee is working through some airport issues. The review of the business model was put on hold pending the completion of the CRD referendum, which was successful in achieving funding support from regional district residents.
2.2.1	Develop a marketing initiative for airport lands	See 2.2 above
2.2.2	Apply the City brand to the airport.	The Airport terminal building was refreshed in 2018.
2.3	Further develop the 5 year Capital Plan to allow more effective asset management.	A review by Urban Systems of the City's five year capital plan was commissioned in 2018.

Economic Stability and Diversification

	STRATEGIC ACTION	PROGRESS
3.1	Complete the Hotel Tax initiative local sign-up and submit it to the province	Staff continued to work with local accommodation businesses and plan to submit the tax application in 2019.
3.2	Focus on Economic Development through hosting events and tournaments	An event coordinator was hired through Sub-regional Recreation, an NDIIT grant was received to assist with upgrading the arena precinct, confirmed hosting of the 2019 BC Curling Championships and Minerals North 2020 conference.
3.3	Focus on multi-use trail development utilizing Quesnel as the starting/stopping point to drive tourism to new clientele.	Staff worked with the Cariboo Regional District and consulted the Gold Rush Cycling Club and Cariboo Mountain Bike Consortium to develop the Dragon Mountain and Wonderland Trails Master Plan. Trail development is scheduled for 2019.
3.4	Continue to maximize access to funds through Northern Development Initiative Trust, Cariboo Strong and BC Rural Dividend.	The strategic focus has been to leverage taxation funding with grants.
3.5	Engage in partnerships with Northern Health and School District 28 as key facility replacement plans are developed.	Both Northern Health and School District 28 have major capital replacement projects planned. The City is working with them to help their projects proceed.
3.6	Continue to implement the City brand through resident recruitment, marketing and way finding initiatives.	Resident attraction videos and new marketing materials focused on resident and visitor attraction have been developed. Updates to the airport, City Hall, and Reid Street have incorporated the City's branding. A wayfinding plan has been approved.
3.7	Develop and document the Economic Transition Strategy for the City of Quesnel.	The City's Economic Development Transition Strategy was developed and finalized in 2018. Staff developed a landing page on the City website for visitors to review the strategy online.

Economic Stability and Diversification

	STRATEGIC ACTION	PROGRESS
3.8	Economic Development and Community Development projects:	
3.8.1	Plan water front development including a First Nations Cultural Centre	<p>Staff worked with Lhtako Dene Nation to develop a business case and conceptual plans. Lhtako Dene Nation will submit the project for grant funding in 2019.</p> <p>Staff also help public consultation session in September to gather ideas from the public or our water front. Draft ideas will be present for input in 2019.</p>
3.8.2	Continue the Wildfire Recovery Initiative	The project was completed, with final reports submitted to the Province.
3.8.3	Continue the Signage Strategy	A signage strategy including directional and wayfinding signage was completed in 2018 and approved by Council for submission to the 2019 capital program.
3.8.4	Support the agriculture sector through the development of the business case for the Agriculture Centre and the Food Innovation Hub.	The Ag Centre at Alex Fraser Park is funded and underway. The Food innovation hub concept is still being further developed by staff and Provincial staff, it also needs funding to proceed.
3.8.5	Upgrade the Arena Precinct to improve event hosting capacity	Staff received grant funding to improve the Arena Precinct, some of the work was completed in 2018 to prepare for the BC Curling Championship being held early in 2019. The balance will be completed in spring/summer of 2019.

Environmental Stewardship

STRATEGIC ACTION		PROGRESS
4.1	Continue engagement with the province with the goal of establishing a Quesnel Community Forest, as well as request approval and funding assistance to complete the Community Wildfire Protection Plan (CWPP).	In 2018 the Community Wildfire Protection Plan was completed. SWPI and FESBC funding were both achieved to help fund the development of the forest fuel management plans, and the eventual fuel treatments to better protect the community.
4.2	Landfill initiatives	
4.2.1	Complete a strategic review of landfilling and recycling practices.	Sperling Hansen has been engaged to do a complete review of the landfill and recycling functions.

Governance

STRATEGIC ACTION		PROGRESS
5.1	Continue with the City's First Nations recognition and engagement initiative	The City assisted in the development of a plan for an Indigenous Cultural Centre working with the Lhtako Dene First Nation. An Indigenous Architectural firm was selected to develop the plans, and they were done with much in-depth consultation with the Lhtako First Nation.
5.2	Finalize the OCP and zoning update	In progress, completion in 2019.
5.3	Ensure that a comprehensive Council Orientation Program is ready for new Council members subsequent to the 2018 General Municipal Election	Complete.

Infrastructure Re-Investment

	STRATEGIC ACTION	PROGRESS
6.1	Manage the rebuild of the 200/300/400 blocks of Reid Street and the 100/200 blocks of Barlow Avenue with an efficient and timely construction process. Work with the Quesnel Downtown Association with the goal of minimizing commercial disruption except where necessitated by the construction process.	Completed.
6.2	Water system sustainability initiatives.	
6.2.1	Continue building redundancy into the City water system and continue with the Environment Assessment Exemption application.	Completed the Pinecrest Water Reservoir project, savings achieved doing this project were reinvested in completing more water mainline replacement adjacent to Highway 97 North.
6.2.2	Take advantage of significant grant opportunities with the replacement of the North Quesnel water main as the next target	An ICIP grant was submitted for this project to the Federal Government.
6.3	Modernization / Rethinking of recreational facilities in Quesnel	The Arts and Rec Centre is the next major facility which needs major upgrading due to the age of the facility.
6.3.1	Continue with "grant ready" planning for major facility upgrades	
6.4	Achieve elector assent for the Public Works Facility borrowing during the 2018 General Municipal Election. Prepare a condition assessment of existing facility, and options if a new facility is not approved.	Complete. On October 20, 2018, the Public Works Facility Referendum passed with 76.20% of the voters in favour. The video made by the Communications Clerk was outstanding, showing the public the actual issue conditions with the old facility.
6.5	Complete the rebuilding of major City playgrounds	
6.5.1	Rebuild the Skateboard Park and Patchett Street Park in 2018.	The Skateboard Park construction was mostly complete. Landscaping was deferred to 2019. Patchett Street playground replacement began, but weather forced the site to shutdown. The playground will be complete in spring of 2019.



2019 Strategic Plan

Community Health and Safety

STRATEGIC ACTION

1.1	Housing Initiative
1.1.1	Finalize the Secondary Suite Policy
1.1.2	Develop maintenance bylaws
1.1.3	Identify housing opportunities: work with developers, the non-profit sector and funding agencies (BC Housing).
1.2	West Quesnel Land Stability
1.2.1	Develop a policy-based approach to guide further development in the study area.
1.2.2	Staff to develop an infrastructure replacement plan for the dewatering infrastructure in the study area.
1.3	Continue to work with the Ministry of Transportation and Infrastructure as the Highways Safety project moves into an action phase and lobby for long-term improvements such as the interconnector route.
1.4	Age-Friendly Initiative – develop an Age-Friendly Plan for Quesnel
1.5	RCMP manning, develop an initiative with measures to encourage attraction and retention of officers.
1.6	Child Care Planning

Financial Stability of the Corporation

STRATEGIC ACTION

2.1	In 2019 an Airport Committee will be instituted, including CRD and public membership.
2.1.2	A vacant land marketing program will be developed in 2019, including airport lands.

Economic Stability and Diversification

STRATEGIC ACTION

3.1	Complete the Hotel Tax initiative local sign-up and submit it to the province
3.2	Focus on Economic Development through hosting events and tournaments
3.3	Focus on multi-use trail development utilizing Quesnel as the starting/stopping point to drive tourism to new clientele.
3.4	Continue to maximize access to funds through Northern Development Initiative Trust, Cariboo Strong and BC Rural Dividend.
3.5	Engage in partnerships with Northern Health and School District 28 as key facility replacement plans are developed.
3.6	Continue to implement the City brand through resident recruitment, marketing and wayfinding initiatives.
3.7	Economic Development and Community Development projects:
3.7.1	Plan waterfront development including a First Nations Cultural Centre
3.7.2	Support the agriculture sector through the development of the business case for the Agriculture Centre and the Food Innovation Hub.

Environmental Stewardship

STRATEGIC ACTION

4.1	Continue engagement with the province with the goal of establishing a Quesnel Community Forest, as well as request approval and funding assistance to complete the Community Wildfire Protection Plan (CWPP).
4.2	Landfill initiatives
4.2.1	Complete a strategic review of landfilling and recycling practices.



Governance

STRATEGIC ACTION

5.1	Continue with the City's First Nations recognition and engagement initiative
5.2	Finalize the OCP and zoning update.
5.3	Develop and Implement a new process for recognizing and energizing all types of community volunteers

Infrastructure Re-Investment

STRATEGIC ACTION

6.1	Water system sustainability initiatives.
6.1.2	Continue building redundancy into the City water system and continue with the Environment Assessment Exemption application.
6.2	Modernization / Rethinking of recreational facilities in Quesnel

Consolidated Financial Statements 2018

Find the full report at www.quesnel.ca/financial-statements



FOR THE YEAR ENDED DECEMBER 31, 2018

**PREPARED BY THE CITY OF QUESNEL FINANCE DEPARTMENT
QUESNEL, BRITISH COLUMBIA, CANADA**

2018 PERMISSIVE TAX EXEMPTIONS

Charitable, philanthropic or other not-for-profit corporations

ROLL #	ORGANIZATION	EXEMPTION AMOUNT
87.000	Quesnel Masonic Temple Society	\$2,750
206.000	Salvation Army	\$6,267
218.000	Quesnel & District Child Dev Centre	\$15,511
247.000	Quesnel Womens Resource Centre	\$2,027
248.000	Quesnel Womens Resource Centre	\$1,350
257.500	Quesnel Lions Society	-
267.000	Amata Transition House Society	\$3,498
314.000	Fraser Village Homes Society	\$3,276
332.000	Royal Canadian Legion Branch 94	\$9,781
418.010	Quesnel & District Seniors Society	\$24,931
419.000	Quesnel Curling Club	\$14,246
1550.080	Quesnel & District SPCA	\$3,804
2147.001	North Cariboo Aboriginal Program Society	\$1,356
2148.000	North Cariboo Aboriginal Program Society	\$42
2189.000	Quesnel Tillicum Society	\$8,246
2193.000	Quesnel Tillicum Society	\$225
2197.000	Quesnel Tillicum Society	\$1,102
2194.000	Quesnel Tillicum Society	\$212
2195.000	Quesnel Tillicum Society	\$91
4013.083	Royal Canadian Legion Branch 94	\$7,738
4210.000	Quesnel Elks Club	\$2,013
5862.500	Quesnel Auto Racing Association	\$7,802

Church, land and land surrounding statutory exemptions

ROLL #	ORGANIZATION	EXEMPTION AMOUNT
<i>Church Owned Lands - 224 (2)(f)</i>		
220.000	Fraser Basin	\$3,504
329.000	United Church of Canada	\$1,218
328.000	United Church of Canada	\$756
961.000	Roman Catholic Bishop	\$758
1200.890	Northstar Fellowship Baptist Church	\$2,033
2025.000	Trinity Luthern Church	\$401
2602.000	Cariboo Gur Sikh Temple Society	\$130
2703.000	Guru Dabar Society	\$104
3600.000	Congregation of Quesnel Jehovah's Witnesses	\$407
4211.000	Victory Way Baptist Church	\$267
4659.000	Lighthouse Pentecostal Church of Quesnel	\$104
5047.309	Bethel Pentecostal Tabernacle of Quesnel	\$2,119
<i>Lands surrounding statutory exemptions - 224 (2)(h)</i>		
314.000	Fraser Village Homes Society	\$12,509