

2017 Annual Report

FOR THE YEAR ENDED DECEMBER 31, 2017

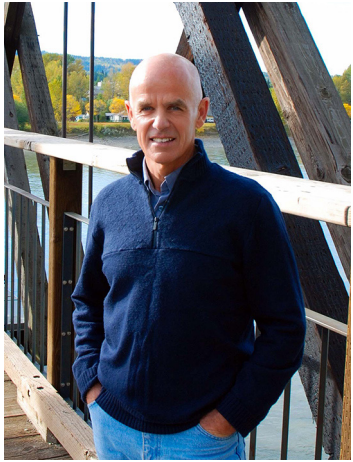
Prepared and produced by *Corporate Services of the City of Quesnel* | Quesnel, British Columbia, Canada



Table of Contents

MESSAGE FROM THE MAYOR	3
CITY COUNCIL	4
OUR VISION AND MISSION	5
MESSAGE FROM THE CITY MANAGER	6
ORGANIZATION	7
CITY SERVICES	8
INFRASTRUCTURE AND ASSETS	9
2017 HIGHLIGHTS	10
2017 STRATEGIC PLAN AND MEASURES	21
2018 STRATEGIC PLAN	28
COMMUNITY HEALTH AND SAFETY	29
PERMISSIVE TAX EXEMPTIONS	36

Message from the Mayor



Despite the challenges our region faced as a result of unprecedented wildfires, 2017 was another banner year for the City of Quesnel, with more capital investments in new amenities and core infrastructure, and the continuation of our repositioning of the community through our rebranding efforts.

The City launched its new website, a fully searchable and user friendly platform that enables us to better communicate with residents and promote the City to visitors and investors. A new tourism website was also launched, and we started a new community promotions campaign aimed at helping residents and visitors explore all that our City and surrounding region has to offer.

A number of strategic investments were made to enhance our City's amenities and attractiveness to residents and visitors: a new off leash dog park; two fantastic new playgrounds (LeBourdais and South Quesnel Parks); safety improvements to the Riverfront Trail; upgrades to the Hudson's Bay Building and to the exterior of the Museum; and a new, fully accessible, public washroom facility and community promotions space at Spirit Centre. We also began to mark out preferred cycling and walking routes throughout the City with new "share the road" signs.

Core infrastructure was also improved through our road and sidewalk maintenance program and capital investments in the new Pinecrest Reservoir, Healy Street storm drain and paving, and the rebuilding of Gook Road and Larch Avenue. The City also made significant improvements to the parking areas and roads around the new West Fraser Centre, including the rebuilding of the 100 block of Vaughan Street.

All of these investments and improvements were made against the backdrop of an unprecedented wildfire season that saw Williams Lake, 100 Mile House, and areas to the south and west of the City placed under alert or evacuation orders for large portions of the summer. Fortunately, Quesnel was not evacuated, but all of our summer festivals had to be cancelled, local businesses were negatively impacted by long term road closures, and the City hosted thousands of human and animal evacuees.

On behalf of Quesnel City Council, I want to thank all of the volunteers and citizens who assisted us to host fire evacuees and who supported our local businesses through a difficult summer. With assistance from the Province and the Red Cross, the City immediately undertook efforts to assist residents and businesses to recover from the negative impact of last summer's wildfires and we will continue to lead this recovery process in 2018.

The opening of the West Fraser Centre (a North Cariboo Joint Planning initiative) was a turning point for area residents last year. The well attended opening celebration of this long desired and wonderful new facility signaled an end to a challenging summer for most residents. By all accounts, this new venue is a wonderful new addition to our community that will be well used by residents of all ages and will enable us to host many provincial tournaments, conferences, trade shows, and other events that will have a direct and positive impact on the local economy.

I hope you will take the time to read through this annual report and see for yourself all of the initiatives and investments that were undertaken in your community in 2017.

- Mayor Bob Simpson

City Council

QUESNEL CITY COUNCIL



Mayor
Bob Simpson



Councillor
John Brisco



Councillor
Ed Coleman



Councillor
Scott Elliott



Councillor
Ron Paull



Councillor
Laurey-Anne
Roodenburg



Councillor
Sushil Thapar

COMMITTEES OF CITY COUNCIL

STANDING COMMITTEES

Executive - Councillor Elliott (Chair), Councillor Paull, Mayor Simpson, Ron Paull (Alternate Chair) and Councillor Roodenburg (Alternate Member).

Financial Sustainability and Audit - Mayor Simpson (Chair), Councillor Brisco, Councillor Coleman

Policy and Bylaws - Councillor Roodenburg (Chair), Councillor Thapar, Mayor Simpson

Public Safety and Policing - Mayor Simpson (Chair), Councillor Paull, Councillor Thapar/ Councillor Brisco

SELECT COMMITTEES

First Nations Reconciliation, Recognition and Partnerships - Mayor Simpson

Tourism and Marketing - Councillor Elliott

West Quesnel Land Stability - Councillor Thapar

Volunteer Citizen of the Year - Councillor Paull

Heritage and Museum - Councillor Paull

Age-Friendly - Mayor Simpson (Chair)

EXTERNAL COMMITTEES

Cariboo Chilcotin Beetle Action Coalition
Mayor Simpson and Councillor Roodenburg
Alternate Member.

Northern Development Initiative Trust

Regional Advisory Committee - Mayor Simpson and Councillor Coleman Alternate Member

Post-Secondary Education & Training Council - Mayor Simpson

Air Quality Roundtable - Councillor Brisco

Healthy Communities - Councillor Roodenburg

Community Connections - Councillor Roodenburg

LIAISON APPOINTMENTS

Business Improvement Associations - Councillor Elliott

Chamber of Commerce - Mayor Simpson

Neighborhood Associations - Mayor Simpson

Shiraoi Twinning - Mayor Simpson

REFERENCE/ADVISORY GROUPS

Accessibility and Inclusion - Councillor Brisco

Our Vision and Mission

COMMUNITY VISION

“A naturally vibrant, accessible, and innovative community”

CORPORATE MISSION

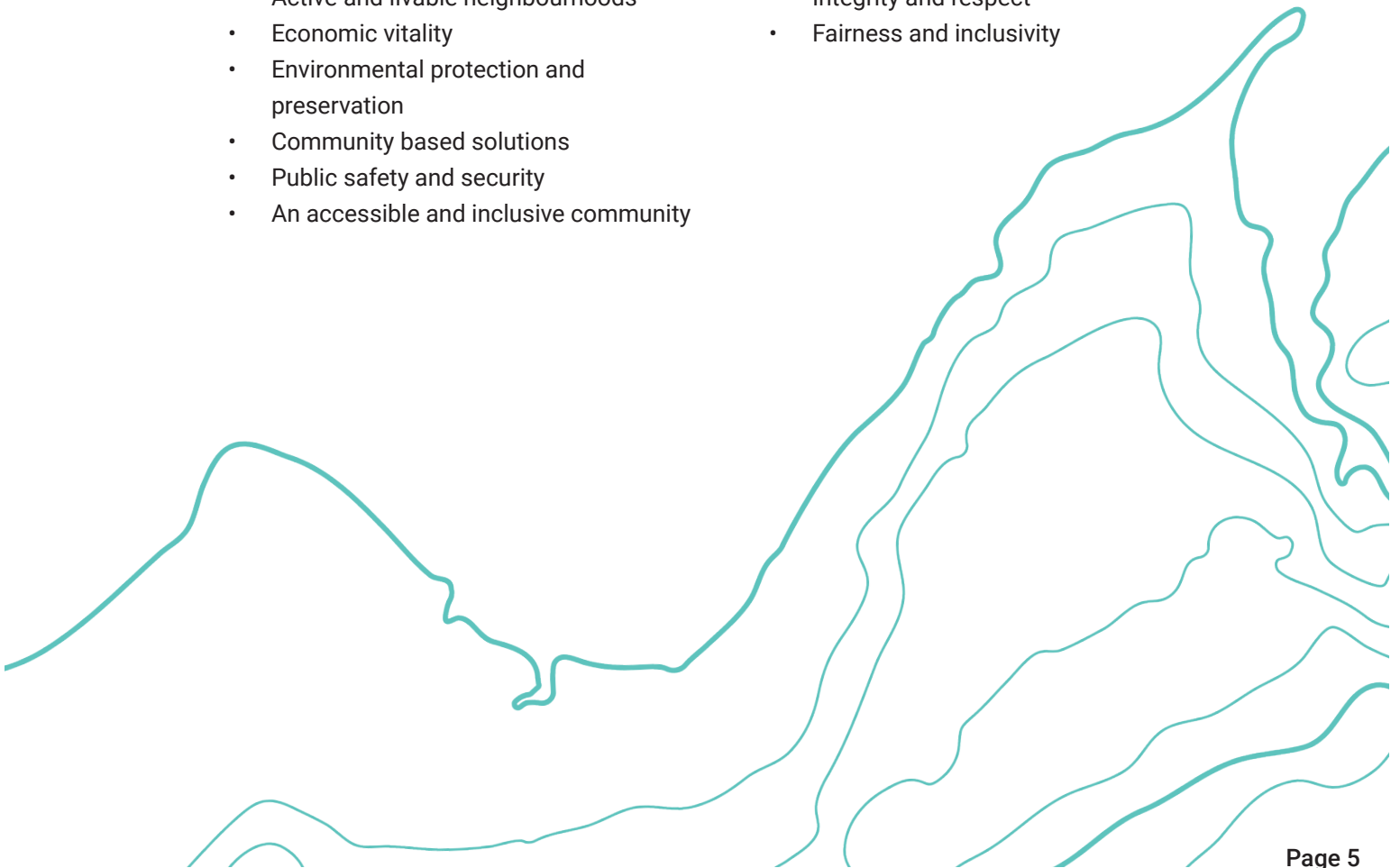
The City of Quesnel delivers responsive, dynamic, and cost effective public services and programs which serve as the foundation for a resilient and accessible community that retains and attracts residents, visitors, and investment.

PRINCIPLES

- Sustainability in all areas of governance
- Proactive and innovative responses to transition challenges
- Open and responsive government
- Quality municipal services and infrastructure
- Cultural diversity and heritage
- Active and livable neighbourhoods
- Economic vitality
- Environmental protection and preservation
- Community based solutions
- Public safety and security
- An accessible and inclusive community

VALUES

- Fiscal prudence
- Proactive planning
- Accountability
- Openness and transparency
- Responsiveness
- Partnerships
- Creativity and innovation
- Integrity and respect
- Fairness and inclusivity



Message from the City Manager

When thinking back on 2017, I think that the role of the City as an information provider to the community and other communications with our residents is an area of significant growth.

The 2017 Wildfire Season was certainly a communications challenge. In an emergency people need a consistent accurate source of information to assist them in their own personal planning. The Mayor and the City took a leadership role in providing information to our residents and those folks evacuated to our community.

In addition to Emergency Communications, the City completed the planning for the Reid Street project in 2017, construction will start in Spring 2018. This project is a great example of going well beyond the standard amount of community dialogue on a project. Together as a community we worked through road design concepts, parking issues and beautification ideas which will really change the look and feel of our downtown. Hang in there during construction, support our local business's, and expect something great!

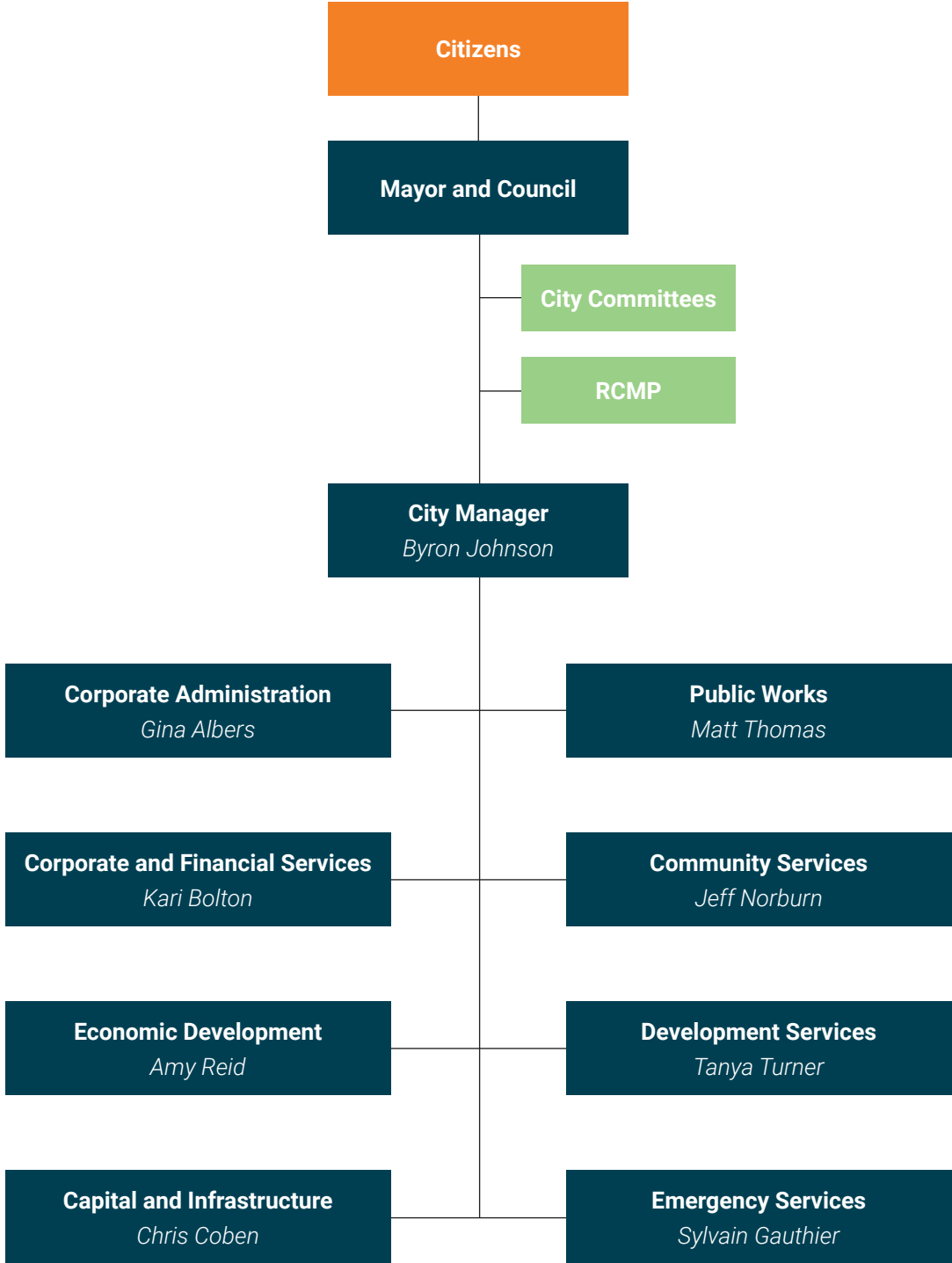
Another area in which the City undertook a key communications role was in the many discussions regarding the Elliott Street Housing Development being undertaken by BC Housing. Part of our regulatory role is to ensure that people are well-informed about what is being proposed for their community, and then allowing them an opportunity to make their opinions known. By allowing this process to occur, with the developer making changes to their proposal based on community feedback, I believe the current project is better.

Finally, I have to give a shout out to all those terrific individuals who volunteered to benefit the community this year. Some standouts include: the Volunteer Fire Department, Emergency Social Services staff, Pet Safe Coalition staff and Quesnel Search and Rescue. These groups alone volunteered 17,000 hours. There were many others who volunteered that aren't included in the numbers above, or who opened their homes to those in need. It is great to see Community Spirit in action.

Once again, on behalf of all City staff, it has been an honour to serve our community.

- Byron Johnson

Organization



City Services



Arts and Recreation*



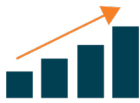
Airport



Bylaw Enforcement



Cemetery



Economic Development



Emergency Management



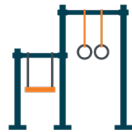
Fire/Rescue



Garbage Collection



Landfill



Parks and Playgrounds



Planning and Development



Policing



Public Transit



Snow Removal



Streets and Sidewalks



Storm water, Sewer and Water

* Funded through North Cariboo Parks and Recreation

Infrastructure and Assets

The City of Quesnel continues to recognize the need to undertake asset management across the organization in a way that will ensure the City's assets are maintained at a level that supports sustainable community services and the long term strategic goals of the City including infrastructure re-investment and financial stability.

In 2017, the following actions were taken as part of the City's Asset Management Program:

- Increase in taxation for the Capital Reinvestment Reserve of \$155,000.
- Water utility rates were raised 5% to ensure sustainability. Sewer funds have reached sustainability allowing sewer utility rates to only increase to cover inflation in future years.
- The City applied for a \$100,000 grant for asset management from the UBCM Strategic Priorities Fund. This grant was

approved in 2018 and the funds will be used to improve the City's asset and condition data which will enable better decision making with regards to infrastructure replacement.

REPLACEMENT VALUE OF ASSETS

(Figure 1) The City of Quesnel has assets that have a total replacement value estimated at \$228 million.

INFRASTRUCTURE FUNDING

(Figure 2) The average annual investment in infrastructure is the amount of funds the City should save each year to maintain the City's assets at their current service levels. The City is working hard to reduce the annual deficit to ensure funds are available for replacements projects. The challenge still faced by the City and most local governments across BC is the gap between reserves and the funds required for replacement of infrastructure that has built up over many years.

Figure 1 - Replacement Value of Assets

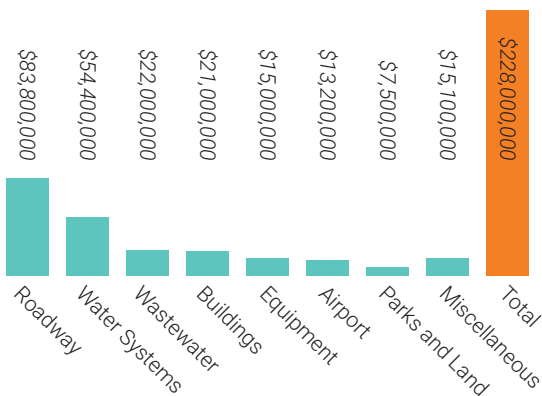


Figure 2 - Infrastructure Funding

	Average Annual Investment	Current Investment	Yearly Deficit
Water	817,000	846,463	29,463
Wastewater	361,000	441,637	80,637
Roadway <i>incl stormwater</i>	2,231,000	2,300,000	69,000
Buildings	478,000	50,000	(428,000)
Airport	425,000	45,000	(380,000)
Parks & Land	225,000	0	(225,000)
General		285,500	285,500
Admin <i>tech, video, etc</i>	100,000	75,000	(25,000)
Public Works Equip.	400,000	312,120	(87,880)
Fire Equip	270,905	85,000	(185,905)
Total	\$5,307,905	\$4,440,720	\$(867,185)



2017 Highlights



Playgrounds

Much to the excitement of Quesnel youth, the new South Quesnel Playground and the LeBourdais Park Playground were completed in 2017.

In late 2016, the City received help from the students at Dragon Lake Elementary School and Carson Elementary School. We asked them to share what type of playground equipment they wanted to play on. In the end, they chose natural elements for the South Quesnel Playground, with a focus on climbing structures and for the LeBourdais Playground, a more industrial feel, with a

focus on climbing structures as well as trampolines.

Both playgrounds were part of Council's five-year playground capital plan.

South Quesnel Playground was a completely new addition to the South Quesnel Park.

LeBourdais Park Playground was upgraded from a small playground with aging equipment, last refurbished in 1996, to a large playground with equipment for all-ages.



West Fraser Centre

In September, the grand opening for the West Fraser Centre was held. The highly anticipated opening of the West Fraser Centre included a rock concert by 54-40, a tailgate party with arena tours and public skating, and a hockey game featuring Vancouver Canucks Alumni.

The West Fraser Centre is equipped with a regulation size ice surface, fixed seating for over 1,300 people plus standing room, multi-purpose rooms, and a concession.

Construction on the West Fraser Centre started in the spring of 2017. Over \$6 million was spent on local contractors and suppliers on this project.

The West Fraser Centre is jointly funded by the City of Quesnel and Cariboo Regional District (CRD) under the CRD's North Cariboo Recreation and Parks function.



Spirit Centre

Spirit Centre, a long requested project, offers the public free, accessible washrooms during business hours.

Spirit Centre also boasts office space leased by various organizations as well as a boardroom and event space for public rentals.



Quesnel's First Dog Park

Quesnel's first dog park was completed in October 2017.

Through months of public consultation, the City moved forward on the Sugar Loaf Park location. The ball diamond was converted into the dog park with a two-door entrance and separate areas for small and large dogs.

This location is accessible and offers access to the West Quesnel River Front Trail and a public bathroom. In 2018, a water fountain will be installed along with various play structures for the dogs. Crews will also complete landscaping.



Capital Projects

City Public Works crews were busy in 2017 with multiple projects throughout Quesnel.

Here are some of the major projects crews completed:

- Gook Road from Quesnel Hydraulic Road to City limits was completely rebuilt. The road base was replaced along with new asphalt.
- The 300 block of Vaughan Street received storm water upgrades and the street and sidewalk was widened and paved.
- Larch Avenue from Newman Road to the mobile home park was rebuilt. The road base was replaced along with new asphalt.
- A section of the River Front Trail was repaved. Crews also installed concrete barriers along the trail from Ceal Tingley Park to the Moffat Bridge creating a barrier between trail users and Front Street.
- Storm drainage was installed on Lewis Drive from Healy Street to Perry Avenue.



Wildfires

Although residents within the City of Quesnel were not directly impacted by the 2017 wildfires, City staff were hard at work helping our neighbours from the Cariboo Regional District.

The Quesnel Emergency Social Services was open throughout the wildfire event at the Arts and Recreation Centre. These services provided people ,who were under evacuation orders or alerts, lodging and food as well as connections to provincial support organizations.

City Staff volunteered over the August long weekend in the Cariboo Regional District Emergency Operations Center (EOC) in

Williams Lake. This gave CRD staff as well deserved break and allowed City Staff to gain experience in an active EOC.

Quesnel RCMP played an active role in maintaining public safety as well as stationing road blockades.

The Quesnel Volunteer Fire Department was very busy helping with the wildfire efforts throughout the Cariboo Regional District.

The Quesnel Regional Airport was used as the Wildfire Base Camp for 6 weeks. The camp was set up in the field adjacent to the Airport and housed operations offices, staff and forest fire fighters. Helicopters with water buckets flew out daily.



Lhtako Dene Recognition

Quesnel City Council passed a resolution during its 2015 strategic planning session to begin the work of recognition and reconciliation with all four Southern Carrier nations, starting with the Lhtako Dene, who originally settled the area we now call the City of Quesnel.

In 2017, the City of Quesnel entered into a formal protocol agreement with the Chief and Council of Lhtako Dene Nation.

All public City buildings now display signs recognizing their location is on Lhtako Dene Traditional Territory.



Community Consultation

Throughout 2017, the City held various community consultation events:

- Skateboard Park Consultation
- North Cariboo Trails Inventory and Master Plan
- Proposed dog park

- Reid Street Redevelopment
- Public Safety and Policing
- West Quesnel Land Stability

The City also released four surveys to the public and the City received over 400 responses throughout the year.



Share the road

In order to be a more accessible and modern community, the City installed Share the Road signage on designated cycling routes throughout Quesnel.

The signage reminds motorists, pedestrians and cyclists to share the road! It brings awareness, creating a safer street for everyone.



Grants for the City

Every year, the City applies for grants to help fund projects that would otherwise be impossible for the City to fund itself.

In 2017, the City received over \$4.2 million through grants. This money went towards administrative support, facility improvements and upgrades including Arena 2,

playground equipment, resident recruitment, the Trails Inventory and Master Plan project, the Pinecrest Reservoir project (drinking water), Museum upgrades, City equipment, the Place-Making project, A First Nations Cultural Centre Plan (to be completed in 2018), Wildfire Recovery, an Economic Transition Strategy and more!



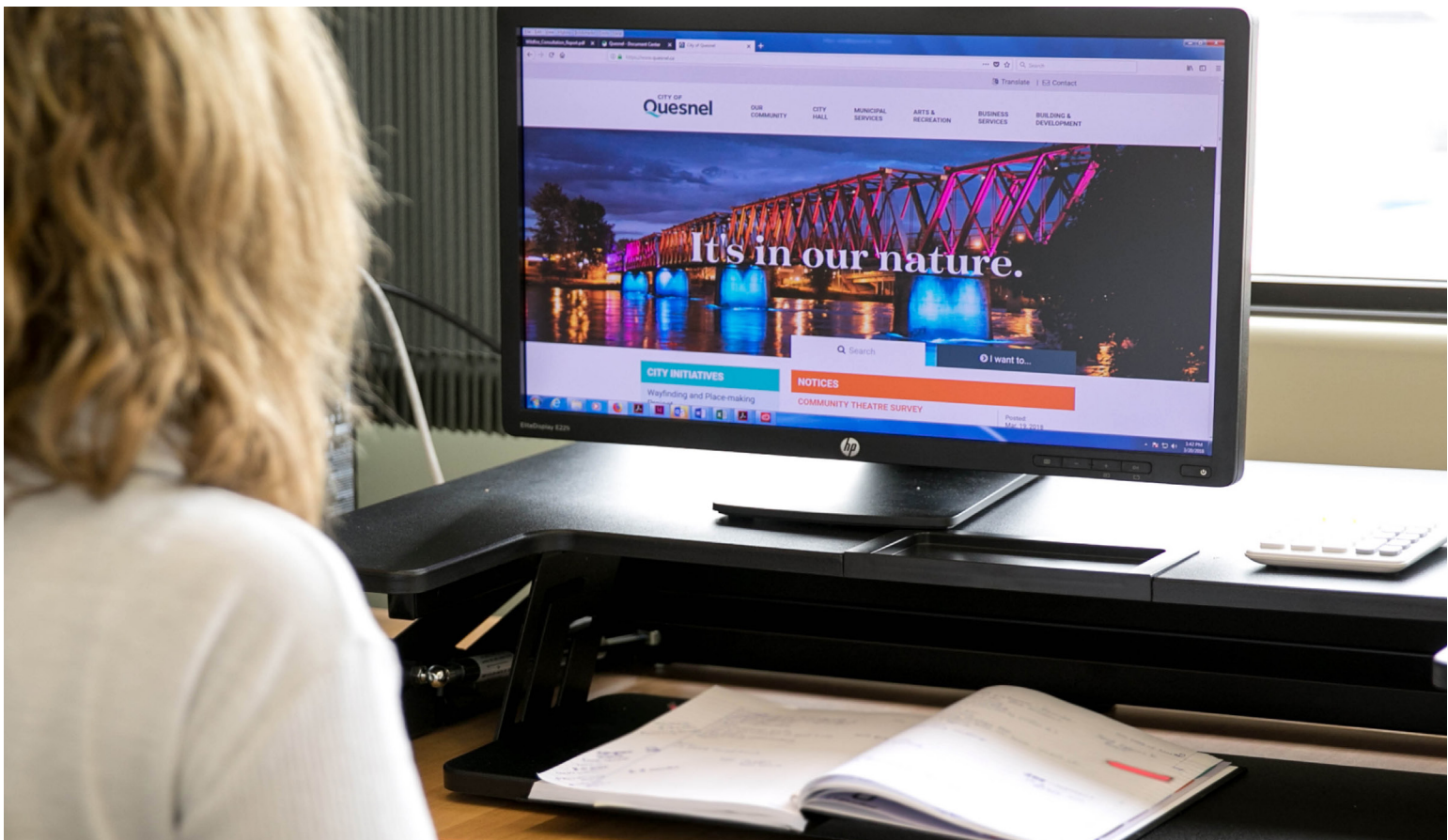
City Website

At the end of May 2017, the completely redesigned City website launched.

The new City website offers easy navigation, with “mega-menus”, an “I want to” menu and an improved search function. These new features will get site visitors the information they are looking for, quickly. The website is designed to be accessible with a large, readable font size, and best practices implemented for ease of use by screen readers. The website is designed with mobile use in mind, so users will be able to

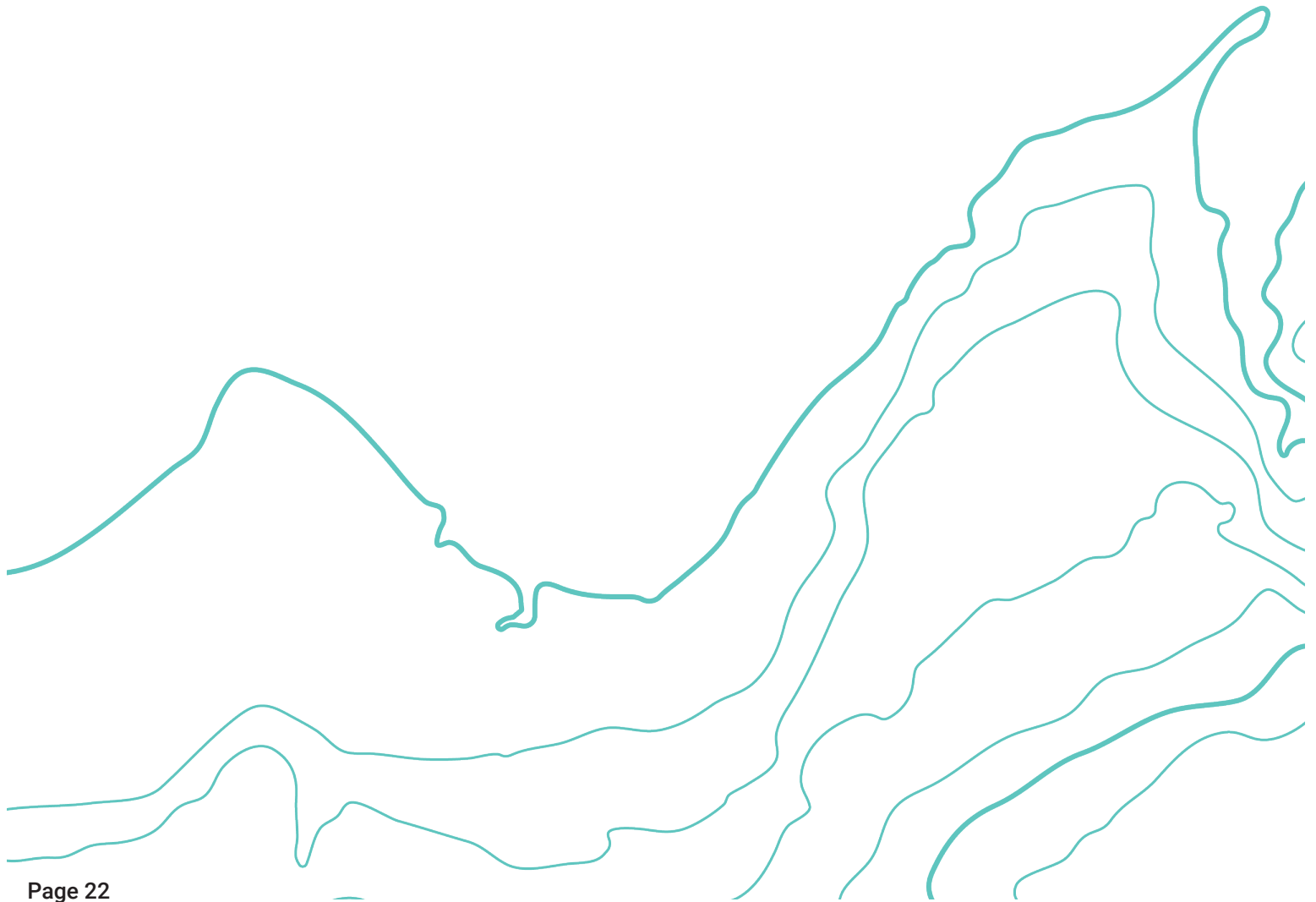
access information regardless of the device they are using to view the site. A translate feature will allow any page on the site to be translated into most world languages, so international travellers or investors can learn about the city.

Engaged residents can subscribe to receive updates on news, events, jobs, or bid opportunities. With the new website design, the City will be well connected to the community.





2017 Strategic Plan and Measures



Community Health and Safety

	STRATEGIC ACTION	PROGRESS
1.1	Develop a Policing Committee of Council with mechanisms to allow public involvement; this may also include community input into all emergency services lead by the City.	The Public Safety and Policing Committee is fully functional as a standing committee of Council.
1.2	Housing Initiative - Develop and consult on secondary suite and maintenance bylaws.	Consultations have been deferred until 2018.
1.3	West Quesnel Land Stability Project	Phase 2 of this project is completed.
1.3.1	Develop a plan to lower the ongoing monitoring costs.	Not started.
1.3.2	Start a neighbourhood initiative in the study area re: what improvements residents can make.	Public meeting occurred in May 2017.
1.3.3	Investigate options for financial assistance for impacted homeowners.	Not started.
1.3.4	Development permit for hazardous area.	Will be an outcome of the OCP process.
1.4	Continue to work with the Ministry of Transportation and Infrastructure as the Highway Safety project moves into an action phase	The City and MOTI are working closely identifying safety issues and opportunities for improvements. The final plan will be completed in 2018.
1.5	Implement recommendations from the Fire Department review.	Key recommendations from this study have been implemented.
1.6	Continue the work with BC Transit to improve the performance of our Transit services while maintaining its cost effectiveness.	The pilot program was completed successfully, changes were permanent in September, resulting in additional hours on several routes, extra hours on Saturdays, and better alignment of the schedule with the CNC/UNBC facility.
1.7	Marijuana Legalization - manage the local impacts of the pending Federal regulation changes.	Staff is working on zoning issues related to Cannabis retail outlets and growing and will be presented to Council in 2018. A Court Order was obtained requiring an illegal retail outlet to stop selling Cannabis to the public.

Financial Stability of the Corporation

STRATEGIC ACTION	PROGRESS
2.1 Continue with tax framework, budget analysis and review on a business unit/cost centre basis.	The five year operating plan and tax rates are completed. Work was completed on the 2018 budget and will be received by Council for adoption in the first quarter of 2018.
2.2 Succession planning review considering the medium term (three to five year window) needs of the City for both Exempt staff and key CUPE staff.	The budget process included a discussion around succession planning opportunities.
2.3 Continue work on City's procurement policy, including the possibility of incorporating specific Social Procurement policies.	Completed in the second quarter.
2.4 Conduct a review of the Airport business model including: consideration of an Airport Improvement Fee, development of a marketing initiative for Airport lands, and rebranding of the Airport.	This project has been put on hold until 2018.

Economic Stability and Diversification

	STRATEGIC ACTION	PROGRESS
3.1	Implement new Quesnel brand, including website redevelopment.	Brand implementation is underway, currently refreshing signage, vehicle decals, documents and stationery. The new City website was launched on May 31.
3.2	Plan and implement an outstanding Canada 150 celebration.	Many events were held to celebrate this national milestone.
3.3	Hotel Tax Initiative - complete local sign-up and submit required documentation to the Province.	Discussions with hotel operators are ongoing.
3.4	Implement professional recruitment strategy working with key community stakeholders (Rural Dividend funds dependent).	Funding has been approved, and the work is ongoing.
3.5	Trails Initiative – inventory of existing area trails.	Completed by the consultants in 2017.
3.6	Continue to maximize access to Northern Development Initiative Trust, Cariboo Chilcotin Beetle Action Coalition and Rural Dividend grant funds.	This is an important ongoing initiative, all funding opportunities are considered.

Environmental Stewardship

	STRATEGIC ACTION	PROGRESS
4.1	Continue engagement with the Province re: establishing a Quesnel Community Forest.	This work is ongoing. The City is working on a Community Wildfire Protection Plan funding application to Union of BC Municipalities. This could tie in with a Community Forest Allocation.
4.2	Conduct an in-depth analysis of the City mobile fleet.	Not started yet, seeking a qualified consultant to assist.
4.2.1.	Consider strategies to reduce the environmental footprint.	
4.2.2.	Lower the overall cost of ownership.	
4.2.3.	Review the replacement and financing strategy for mobile fleet.	
4.3	Landfill Initiatives	
4.3.1.	Continue with zero waste initiative.	The City continued with public awareness/education to improve recycling compliance.
4.3.2.	Incorporate Albert Johnston Park into new landfill cell, with consideration of traffic and recycling flows to improve efficiencies.	Albert Johnston Park has been deactivated as a ball park.
4.4	Master Parks Plan – continue to look at reducing the costs and environmental footprint of managing and maintaining the City’s parks, greenspaces, flower beds and baskets.	This work has been completed by staff, waiting for Council review.

Governance

	STRATEGIC ACTION	PROGRESS
5.1	Continue with First Nations recognition / engagement initiative.	The City and Lhtako Dené Nation have signed a Memorandum of Understanding, and recognition work is ongoing.
5.2	Continue with the Official Community Plan update.	The completion of the OCP is targeted for the second quarter of 2018.
5.3	Develop more of a partnership relationship with key agencies such as School District #28 and the Northern Health Authority regarding facilities renewal and replacement planning.	The City has been working with both the School District and Northern Health regarding facility replacement plans in Quesnel.
5.4	Review and formalize governance model for the North Cariboo Joint Planning Committee	A draft Terms of Reference has been developed and is in the process of being ratified, this will formalize this governance body.

Infrastructure Re-Investment

	STRATEGIC ACTION	PROGRESS
6.1	Develop a plan for Downtown redevelopment focused on the 200/300/400 blocks of Reid Street in correlation with Ministry of Transportation planning for throughput improvements.	Council has approved the Reid Street design, the project cost estimates, and the overall timing for this project. The project will be put to tender in the first Quarter of 2018.
6.2	Rationalize the community ball parks, as per the recommendations from the Master Parks Plan, including a plan which considers community ball parks, the old soccer field, Sugarloaf Park, the Rotary ball diamond and Cariboo Field.	Phase 2 work for the improvement of the Barlow Creek diamonds has been completed. Albert Johnston Park has been deactivated. Sugarloaf park has been converted into a dog park.
6.3	Water System Sustainability Initiatives.	
6.3.1.	Continue building redundancy into water system.	The Build Canada grant application for a new well at Sugarloaf Park was not successfully funded.
6.3.2.	Take advantage of significant grant opportunities.	The City was awarded a Clean Water and Wastewater grant to help fund the replacement of the Pinecrest Reservoir. This project is currently being constructed.
6.3.3.	Feasibility study for water treatment.	Not started yet.
6.4	Continue with “grant ready” planning for major facility upgrades.	Consultants are engaged in developing grant ready projects for a gymnastics facility and a major upgrade to the pool at the Arts and Recreation Centre.
6.5	Planning work for major upgrades to the Skateboard Park, Riverfront Trail, and Lewis Drive Rink.	An Northern Development Initiatives Trust grant was received for the Lewis Drive Rink, work will start in the spring of 2018. The Skateboard Park upgrade is currently in the design phase.



2018 Strategic Plan



Community Health and Safety

STRATEGIC ACTION

1.1	Housing Initiative
1.1.1	Finalize the Secondary Suite Policy
1.1.2	Develop maintenance bylaws
1.1.3	Identify housing opportunities: work with developers, the non-profit sector and funding agencies (BC Housing).
1.2	West Quesnel Land Stability
1.2.1	Start a neighbourhood initiative in the study area (improvements residents can make).
1.2.2	Investigate options for financial assistance for impacted homeowners
1.2.3	Explore options for development permits for hazardous areas as part of the Official Community Plan (OCP) work.
1.2.4	Work with an engineering consultant to develop the next steps for West Quesnel Land Stability Area.
1.3	Continue to work with the Ministry of Transportation and Infrastructure as the Highways Safety project moves into an action phase and lobby for long-term improvements such as the interconnector route.
1.4	Marijuana legalization - Develop policy to regulate retail distribution, public consumption and local production of Cannabis.
1.5	Age Friendly Initiative – develop an Age Friendly Plan for Quesnel

Financial Stability of the Corporation

STRATEGIC ACTION

- | | |
|-------|---|
| 2.1 | Continue succession planning efforts, with consideration of Human Resource best practices to maintain the City as a preferred employer. Continue departmental reviews to ensure the effectiveness of operations stays strong. |
| 2.2 | Conduct a review of the airport business model |
| 2.2.1 | Develop a marketing initiative for airport lands |
| 2.2.2 | Apply the City brand to the airport. |
| 2.3 | Further develop the 5 year Capital Plan to allow more effective asset management. |
-

Economic Stability and Diversification

STRATEGIC ACTION

3.1	Complete the Hotel Tax initiative local signup and submit it to the province
3.2	Focus on Economic Development through hosting events and tournaments
3.3	Focus on multi-use trail development utilizing Quesnel as the starting/stopping point to drive tourism to new clientele.
3.4	Continue to maximize access to funds through Northern Development Initiative Trust, Cariboo Strong and BC Rural Dividend.
3.5	Engage in partnerships with Northern Health and School District 28 as key facility replacement plans are developed.
3.6	Continue to implement the City brand through resident recruitment, marketing and way finding initiatives.
3.7	Develop and document the Economic Transition Strategy for the City of Quesnel.
3.8	Economic Development and Community Development projects:
3.8.1	Plan water front development including a First Nations Cultural Centre
3.8.2	Continue the Wildfire Recovery Initiative
3.8.3	Continue the Signage Strategy
3.8.4	Support the agriculture sector through the development of the business case for the Agriculture Centre and the Food Innovation Hub.
3.8.5	Upgrade the Arena Precinct to improve event hosting capacity

Environmental Stewardship

STRATEGIC ACTION

4.1 Continue engagement with the province with the goal of establishing a Quesnel Community Forest, as well as request approval and funding assistance to complete the Community Wildfire Protection Plan (CWPP).

4.2 Landfill initiatives

4.2.1 Complete a strategic review of landfilling and recycling practices.

Governance

STRATEGIC ACTION

- 5.1 Continue with the City's First Nations recognition and engagement initiative

- 5.2 Finalize the OCP and zoning update.

- 5.3 Ensure that a comprehensive Council Orientation Program is ready for new Council members subsequent to the 2018 General Municipal Election.

Infrastructure Re-Investment

STRATEGIC ACTION

- | | |
|-------|--|
| 6.1 | Manage the rebuild of the 200/300/400 blocks of Reid Street and the 100/200 blocks of Barlow Avenue with an efficient and timely construction process. Work with the Quesnel Downtown Association with the goal of minimizing commercial disruption except where necessitated by the construction process. |
| 6.2 | Water system sustainability initiatives |
| 6.2.1 | Continue building redundancy into the City water system and continue with the Environment Assessment Exemption application. |
| 6.2.2 | Take advantage of significant grant opportunities with the replacement of the North Quesnel water main as the next target. |
| 6.3 | Modernization / Rethinking of recreational facilities in Quesnel |
| 6.3.1 | Continue with “grant ready” planning for major facility upgrades |
| 6.4 | Achieve elector assent for the Public Works Facility borrowing during the 2018 General Municipal Election. Prepare a condition assessment of existing facility, and options if a new facility is not approved. |
| 6.5 | Complete the rebuilding of major City playgrounds |
| 6.5.1 | Rebuild the Skateboard Park and Patchett Street Park in 2018. |
-

A dark green background with white contour lines representing a topographic map, showing various elevations and valleys.

2017 Consolidated Financial Statements

FOR THE YEAR ENDED DECEMBER 31, 2017

AVAILABLE ON THE CITY WEBSITE AT WWW.QUESNEL.CA



**PREPARED BY THE CITY OF QUESNEL FINANCE DEPARTMENT
QUESNEL, BRITISH COLUMBIA, CANADA**

2017 PERMISSIVE TAX EXEMPTIONS

Charitable, philanthropic or other not-for-profit corporations

ROLL #	ORGANIZATION	EXEMPTION AMOUNT
87.000	Quesnel Masonic Temple Society	\$2,655
206.000	Salvation Army	\$6,105
218.000	Quesnel & District Child Dev Centre	\$14,945
247.000	Quesnel Womens Resource Centre	\$1,872
248.000	Quesnel Womens Resource Centre	\$620
257.500	Quesnel Lions Society	\$1,612
267.000	Amata Transition House Society	\$3,244
314.000	Fraser Village Homes Society	\$4,123
332.000	Royal Canadian Legion Branch 94	\$9,682
418.010	Quesnel & District Seniors Society	\$26,466
419.000	Quesnel Curling Club	\$14,051
1550.080	Quesnel & District SPCA	\$3,658
2147.001	North Cariboo Aboriginal Program Society	\$1,341
2148.000	North Cariboo Aboriginal Program Society	\$38
2189.000	Quesnel Tillicum Society	\$8,162
2193.000	Quesnel Tillicum Society	\$222
2197.000	Quesnel Tillicum Society	\$1,068
4013.083	Royal Canadian Legion Branch 94	\$7,881
4210.000	Quesnel Elks Club	\$1,943
5862.500	Quesnel Auto Racing Association	\$8,419

Church, land and land surrounding statutory exemptions

ROLL #	ORGANIZATION	EXEMPTION AMOUNT
<i>Church Owned Lands - 224 (2)(f)</i>		
220.000	Fraser Basin	\$3,383
329.000	United Church of Canada	\$1,206
328.000	United Church of Canada	\$730
961.000	Roman Catholic Bishop	\$732
1200.890	Northstar Fellowship Baptist Church	\$1,963
2025.000	Trinity Luthern Church	\$387
2602.000	Cariboo Gur Sikh Temple Society	\$126
2703.000	Guru Dabar Society	\$100
3600.000	Congregation of Quesnel Jehovah's Witnesses	\$393
4211.000	Victory Way Baptist Church	\$258
4659.000	Lighthouse Pentecostal Church of Quesnel	\$100
5047.309	Bethel Pentecostal Tabernacle of Quesnel	\$2,046
<i>Lands surrounding statutory exemptions - 224 (2)(h)</i>		
314.000	Fraser Village Homes Society	\$4,334