

2013 Annual Report

For the year ended December 31, 2013



Table of Contents

Mayor and Council		3
Message from the Mayor		4
The City at a glance		5
2013 Highlights		
ourQuesnel: Sustainability in Action West Quesnel Land Stability Program Skyfest 2013 Volunteer Citizen of the Year Program Our Sister City Shiraoi, Japan Regional Collaborative The Vicinity Buses Have Arrived Residential Garbage Collection Expands South Disabled Parking Awareness Month		7 9 10 10 11 12 13
2013 Strategic Plan		
Introduction		15
2013 Status Updates: Sustainability in all Planning Community Health and Safety Financial Stability of the Corporation Economic Stability and Diversification Infrastructure Reinvestment Environmental Stewardship Governance		16 17 17 17 18
Moving forward in 2014		
2014 Strategic Plan highlights		19
2013 Financial Statements		
Reference to online Consolidated Financial Statem Property Tax Exemptions	nents	

Mayor and Council

Mayor Mary Sjostrom

Chair: Executive Committee

Director: Cariboo Regional District Board

Representative: The Mayor has ex-officio status

on all committees

Portfolios: First Nations Relations, Economic Development, Transportation, Sustainability

Task Force



Councillor John Brisco

Chair: Quesnel Volunteer Citizen of the Year Committee

Representative: Museum and Heritage Commission, West Fraser Timber Park Advisory Committee, North Cariboo Recreation and Parks

Portfolios: Heritage



Councillor Mike Cave

Chair: West Quesnel Land Stability Advisory Committee, Environmental Advisory Committee **Representative:** Audit Committee, Quesnel

Airshed Roundtable

Portfolios: First Nations Relations, Affordable

Housing



Councillor Ed Coleman

Chair: Finance Committee, ourQuesnel Sustainability Task Force, Audit Committee **Representative:** Post-Secondary Education, Executive Committee, Labour Relations

Portfolio: Finance



Councillor Scott Elliott

Chair: Tourism and Civic Pride Committee **Representative:** Neighbourhood Association/
Business Improvement Areas/Chamber of
Commerce liaison, Labour Relations **Portfolios:** Policy and Bylaw Review



Councillor Laurey-Anne Roodenburg

Co-Chair: North Cariboo Recreation and Parks Commission

Representative: Executive Committee, Audit Committee, Labour Relations, CRD Board Alternate Director, Shiraoi Twinning Society **Portfolio:** Safety and Protection, Policy and

Bylaw Review



Councillor Sushil Thapar

Council portraits courtesy J Closs Photography





Message from the Mayor

On behalf of Quesnel City Council, I am pleased to present the City of Quesnel's 2013 Annual Report. This document provides the City's 2013 Financial Statements and a progress report regarding our achievements in 2013, while mapping out Council's strategic direction to 2014.

It has been my pleasure to work with all of our Councillors, Laurey-Anne Roodenburg, John Brisco, Mike Cave, Ed Coleman, Scott Elliott, and Sushil Thapar this past year. Together I believe we have built a dynamic, accomplished and enthusiastic team.

The West Quesnel Land Stability Program remains a priority for the City. I commend the residents in the study area who have been so patient throughout this process and to the West Quesnel Land Stability Advisory Committee for their genuine commitment to the process.

2013 brought about a crucial change in the direction of the North Cariboo Multi-Centre project. After an unsuccessful referendum in November 2013, the North Cariboo Joint Planning Committee met for their annual Strategic Planning session in December and discussed the next steps for future recreation infrastructure needs. The first priority for the Committee was to survey the residents within the North Cariboo Recreation and Parks service boundary. This joint venture with the Cariboo Regional District has enabled us to continue the strong partnership we've developed as locally-elected officials, and I look forward to the outcome in 2014.

After 5 years of commitment by ourQuesnel Sustainability Task Force, their long-term Integrated Community Sustainability Plan was endorsed by Council on June 24. See page 6 for highlights.

SkyFest: Quesnel's International Airshow was again a tremendous success! Last held in 2011, the 2013 show featured a number of great acts. An incredible show indeed. See page 9 for details and photos.

A new Tourism and Civic Pride Committee was established early in the year. The Committee included seven community members and a Council liaison and replaced the former Civic Pride/Communities in Bloom Committee. Their role includes maintaining and enhancing the banner program; supporting community groups with beautification projects; and developing

tourism projects and partnerships.

The City of Quesnel was pleased to welcome the delegation from our sister city, Shiraoi, Japan in October 2013. More information on their visit as well as photos can be found on page 10 in the Annual Report.

Quesnel celebrated its first Orange Shirt Day on September 30. This day was celebrated in recognition of the children in the residential school system and as an affirmation to ensure that every child matters. The City of Quesnel will celebrate Orange Shirt Day again in 2014. Further information is available on Facebook at www.facebook.com/orangeshirtdayeverychildmatters.

Quesnel Transit underwent a major change through the Transit Service Review including new routes and buses. An official launch was held on October 9, 2013. See page 12 for photos of the new accessible Vicinity buses.

On August 17, our Museum celebrated its 50th anniversary with a remarkable display of Quesnel's rich history. Residents were invited to join in the festivities, free of charge, and take park in an Antique and Unique Sale, the Cariboo Antique Appraisal Affair where residents could have their antiques professionally appraised, a Barn Board Sale, a fashion show highlighting clothing from 1960 to 2000, tea and of course, cake!

Council will continue to focus on the financial stability and accountability of the City of Quesnel. Long-term planning with a prioritized set of goals is essential to being a fiscally responsible community.

Quesnel is a remarkable community, home to an unprecedented entrepreneurial spirit, a committed and passionate volunteer base and residents with a strong sense of civic pride. On behalf of City Council, thank you to all residents for their contributions to further our community and for putting their trust in our leadership. I am proud to be your Mayor and to call Quesnel home. I look forward to working with you as we move forward together.

may Sportcom

Mayor Mary Sjostrom

The City at a glance...

Quesnel is located in the central interior of British Columbia, at the confluence of the Quesnel and Fraser Rivers. It is the commercial centre of the North Cariboo and is well served by rail, road and air connections to major centres in BC, Alberta and beyond.

British Columbia

Prince George
Quesnel CANADA

660 km
7.5 hr drive

Vancouver

Quesnel acts as a service centre to approximately 25,000 people and is home to 10,000 residents that enjoy affordable real estate, indoor and outdoor sports within the community and adventures minutes from downtown. An enviable quality of life.

Our area is rich in natural resources. complemented by a strong agricultural community. As a stopping point for the Rocky Mountaineer, our community prides itself on its hospitality and community spirit. Quesnel is also home to the North Cariboo Community Campus, offering a wide range of courses and trades

training from the College of New Caledonia and the University of Northern British Columbia.

The Quesnel Regional Airport is your starting point for travel. In 2014, the airport will undergo a major apron expansion and that, with the considerable land base, lends itself to new opportunities. Its proximity to the city centre makes it a prime location, opening Quesnel up to the rest of the world. Quesnel's air service provider, Central Mountain Air, provides daily scheduled service to Vancouver.

Quesnel Community and Economic Development

Corporation, three Business Improvement Areas, Community Futures North Cariboo and a strong, long-standing Chamber of Commerce support Quesnel's vibrant business community. More than 80 new businesses chose to call Quesnel home

last year and for good reason.

Quesnel is a beautiful, affordable city, perfect for families to grow and be nurtured in. We invite you to visit us online at **www.quesnel.ca**.

Nothing like a quiet day of fishing on Dragon Lake.



SUSTAINABILITY IN ALL PLANNING

ourQuesnel: Sustainability in Action

The ourQuesnel Integrated Community Sustainability Plan draft was released for public review February 2013. In June the final plan was endorsed by Council and is now available on the City's website.



Presentations to the public and community groups such as the Business Associations, Neighbourhood Associations, Environmental Action Committee, Housing Action Group as well as information stands and participation in events such as the Arts and Culture Day, Earth Day Events and a Regional Economic Collaboration Forum were undertaken to inform the public and partnering agencies about the plan and how a long term vision can be utilized to help move towards greater sustainability in our future.

Throughout 2013 ourQuesnel policy was recognized and adopted into corporate polices such as the Purchasing and Disposition Policy, planning reports, and most notably the City's Strategic Plan.

In October of 2013 Council approved continuation of the ourQuesnel Task Force for an additional two years to assist in the coordination of the plan and resulting action areas.

A beautiful aerial view of Quesnel`s two rivers which surround the downtown core. Fraser River on the left, Quesnel River on the right. The ourQuesnel: Sustainability in Action process led to the development of ten strategy areas. Ten individual icons representing those areas were developed.

Transportation and mobility.

Energy, water, resources and waste.

Food.

Social and community well-being.

Ecosystems, natural areas and parks.

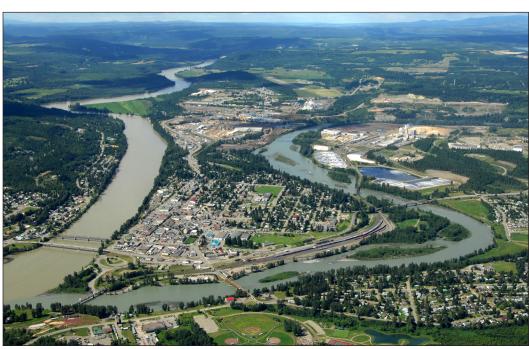
Communications and connectivity infrastructure.

Buildings and sites.

Arts, culture, recreation and leisure.

Housing and land use.

When strategic actions fall into one or more of these areas, the icons above are used to illustrate that fact.



COMMUNITY HEALTH and SAFETY

West Quesnel Land Stability Program







The City worked agressively in 2013 on the full-scale dewatering program. The Environmental Assessment process, required as part of the funding mandate, is ongoing. Environmental Assessment work includes the continuous monitoring of the water quality and the effects of the horizontal drains and pumping wells on surrounding ponds and wetlands. Monitoring these areas will cover the effects on vegetation, amphibian, bird and dragonfly habitation. Water levels in the ponds were also monitored.

Phase I of the full-scale dewatering program was completed. The infrastructure required to dewater was put in place and the operational piece of Phase I continues.

The City installed 14 pumping wells along the top of the West Quesnel Land Stability Study Area (near Dixon and Dawson Streets and upper Abbott Drive area). Six horizontal drain sites were also created, made up of approximately 60 horizontal drains located across the bottom of the study area (along Lewis Drive and near Adams Avenue). New storm water drainage systems were installed in various locations to reduce the amount of water entering the ground. A map illustrating the fullscale dewatering program is available at www.quesnel. ca/WQLS.html and on the following page.

On May 23 we hosted an Open House at Voyageur Elementary School to update residents on the project works.



Lewis Pond dewatering.

How much has the full-scale dewatering project cost

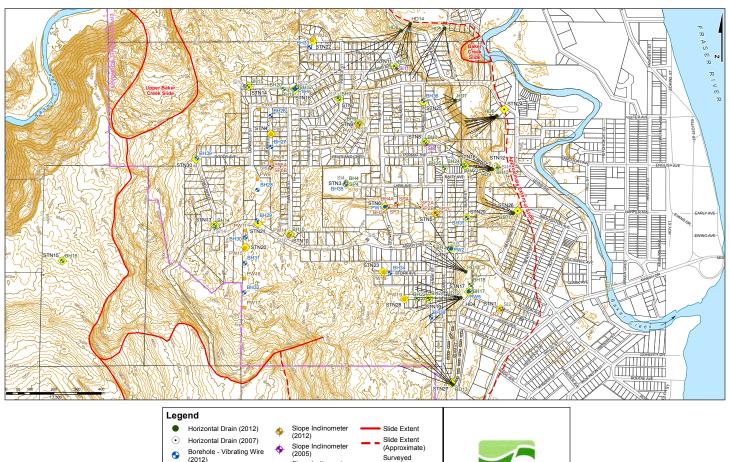
The Government of Canada, the Province of British Columbia and the City of Quesnel have each contributed \$1.57 million through the Building Canada Fund -Communities Component Program, part of Canada's Economic Action Plan, to pay for the full-scale dewatering program budget of \$4.731 million.

The paving and landscaping from the 2012 work season was completed in October. We continue to monitor the results of the de-watering program and plan to present the 2013 monitoring report and the final report on Phase I activities and next steps at a public meeting in October 2014.



COMMUNITY HEALTH and SAFETY

West Quesnel Land Stability Program



Horizontal drains and pumping well locations in the West Quesnel Land Stability area.

ECONOMIC DIVERSIFICATION

Skyfest: Quesnel's International Airshow

Skyfest: Quesnel's International Airshow was held at the Quesnel Regional Airport on August 3 and 4 and delivered a show bigger and better than ever.

Show highlights included the CF-18 Demonstration Team, Canadian Forces Snowbirds Demonstration Team, Super Dave Mathieson, Bud Granley in his T-6 Harvard single engine aircraft, Kent Pietsch in his 800-pound Interstate Cadet and female aerobatic pilot Melissa Pemberton with her gyroscopic and technical maneuvers to name a few.

The airport grounds were filled with over 7,000 residents and visitors alike! Join us in 2015 for the next airshow!



From top to bottom, Melissa Pemberton known as the "Skywalker", Super Dave Mathieson flying through a banner on the runway, CF-18 heating up the grounds, Bud Granley showing off some extraordinary sky art and the Canadian Snowbirds Demo Team.



QUESNEL'S VOLUNTEER CITIZEN OF THE YEAR PROGRAM

Quesnel celebrates Jean Stimpson

Congratulations to our 2012 Volunteer Citizen of the Year ("VCOY"), Jean Stimpson (nominated in 2013).

City Hall has a meeting room dedicated to the Volunteer Citizens of the Year. There is a list of the Citizens for each year along with their photo. The room is located on the main floor so please, next time you are in City Hall, stop and take a look inside.

Thank you and congratulations to all of Quesnel's Volunteer Citizens of the Year!



OUR SISTER CITY SHIRAOI, JAPAN

Mayor Toda and 10 other delegates arrived in Quesnel in October and began a whirlwind tour of activities around the community beginning at the Shiraoi House!

Mayor Toda was joined by the Chair of Shiraoi Council Kohei Yamamoto, Board of Education representative Makoto Ota, Head of Twinning Society Yuzuru Sakamoto, and Secretary of Twinning Society Kazumi Niioka. The remaining delegates included students and adult residents of Shiraoi.

It was a wonderful opportunity for all of them to experience our language and culture. This twinning relationship spans 32 years.

For three days, the group was toured through two of our mills, the College of New Caledonia, our Youth Soccer Facility (where they enjoyed a friendly game of soccer), the Shiraoi Gardens, Art Gallery at the Quesnel and District Arts and Recreation Centre, and the Quesnel and District Museum. They had lots of free time to site see and of course shop in and around our city.

The Quesnel/Shiraoi Twinning Society did an incredible job in organizing the arrival of the delegation and once again, bringing the two cities together to promote cultural understanding and friendship between the Canadian and Japanese people. The Twinning Society consists of a dedicated group of Quesnel residents who continue to build our relationship with Shiraoi. The relationship between the two communities has sparked many exchanges and many long-standing friendships. Over the past 32 years, over 1,000 of our residents have exchanged with Shiraoi, delighting in the international kinship.

This visit and others are about fostering relationships

while looking for any and all economic opportunities for both communities. This exchange has been difficult over the past few years given the economic times throughout the two countries and we appreciate the integral part local industry plays. They have been a strong supporter of the twinning program for many years. We will continue to promote investment in our community and lead the economic development mission with our sister city.



Here the Shiraoi Mayor poses with his teammates after an invigorating game of soccer.

Regional Collaborative



The province's Regional Economic Collaborative
Forum was held in Quesnel on October 30. This forum,
sponsored by the Ministry of Jobs, Tourism and Skills
Training and Responsible for Labour (Ministry of JTST)
saw a full house of key decision makers, gathered from
the region and surrounding area to pool resources,
identify actions to support the community and set
immediate regional economic priorities as part of the
Quesnel Regional Economic Collaborative (REC). In
attendance were representatives from municipalities,
regional districts, the province, First Nations,
local agencies, and economic development
professionals.

The Ministry of JTST was actively engaged with Quesnel and the surrounding communities since January 2013 as part of the Enhanced Community Economic Support Initiatives which is an initiative intended to bring communities together to set regionally improtant, short term economic development priorities and to work together to advance these priorities.

With Canfor Corporation's announcement in October of the closure of the Quesnel Sawmill, the REC took on an additional focus, ensuring community and agency representatives, along with municipal and provincial governments, combined efforts and resources to support workers, family members, contractors, suppliers, and the broader community as the impacts from the closure materialized over the coming months. The Quesnel Sawmill employed 209 people.

On November 27 the City hosted a Community Information Session. The session provided an opportunity for anyone affected by the Canfor closure to receive information, be it general information about the closure, employment opportunities or re-training opportunities. The closure impacted more than site employees, having an effect on contractors and their employees.

In addition to government representation for mental health and jobs and skills training, participating businesses included the Canfor Corporation, Central Interior Logging Association, Tolko, and West Fraser to name a few.

Community support continues.

Quesnel's famous walking bridge across the Fraser River linking the west side of Quesnel to the downtown core.



THE VICINITY BUSES HAVE ARRIVED

Two Vicinity buses were put into service on Monday, October 21! These buses seat 23 people and can accommodate 16 standees.

The first ten seats fold up and securely support strollers, walkers, wheelchairs and scooters. The Vicinity is a low floor, front ramp design and has a ten inch kneeling capacity making it much more accessible for customers with mobility challenges. Now, together with the existing Arboc bus, we are proud to say that Quesnel has a fully accessible conventional transit system!

The process began in September 2012, when we engaged the community for input into the Quesnel Transit Service and the Service Review conducted by BC Transit. In partnership with the City of Quesnel and Five Five Transport, BC Transit connected with many of our stakeholder groups to get their feedback on the existing transit service and their desires for future changes. Public consultation took place over several months with these and other stakeholder groups.

BC Transit used this information to finalize the Transit Service Review and presented service change options to City Council. Council approved the recommended Option 2 in the Quesnel Transit Service Review Final Report which is available to view online at www.busonline. ca/transitfuture/que_latestupdates.cfm. Option 2 is an expansion to Transit Service and includes a new Express Route and other minor route changes.

On October 9, 2013, BC Transit launched an arrival event at the Quesnel and District Arts and Recreation Centre. Grade Four and Five students of Carson Elementary School were bused to the Centre for the celebration. These students had been asked to draw a picture of how they saw future transit in Quesnel. Their pictures were displayed and prizes were given to the top three most innovative drawings! The students enjoyed snacks and a "transit" cake and had a great time.

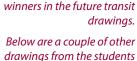
Here a Vicinity bus arrives at the Quesnel and District Arts and Recreation Centre full of children.



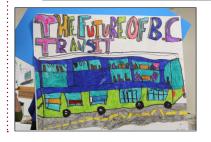




S CONTRACTOR OF STATE OF STATE



Below are a couple of other drawings from the students at Carson Elementary School. All of the drawings were quite elaborate!





RESIDENTIAL GARBAGE COLLECTION EXPANDS SOUTH

Residents in South Quesnel received residential garbage collection in September 2013.

The area was surveyed at the start of 2013 and included single family dwellings and mobile home parks.

The survey results indicated that 55% of those taxpayers who completed the survey would like the service. Of the taxpayers living in mobile home parks that completed the survey, 86% were opposed. Of the taxpayers living in dwellings not in mobile home parks, 65% were in favor of having residential garbage collection provided by the City.

In March, City Council passed a resolution which read "provide residential garbage collection to all taxpayers with residential dwellings in South Quesnel with the exception of Mobile Home Parks in South Quesnel."



Above, the delivery of approximately 700 new residential waste containers to the Public Works yard.

Below, a photo of the self-loading residential garbage pickup truck now in service in South Quesnel.



DISABLED PARKING AWARENESS MONTH

Disabled Parking Awareness Month was a success for accessibility!

Our local accessibility champions Lynn Turner and Alison Duddy have taken their slogan to the streets, "Imagine being in our place, please don't park in our space". These signs have been strategically located in high use areas throughout the City.

Council proclaimed November Disabled Parking Awareness Month and both Lynn and Alison launched their parking awareness campaign, this year focusing on a gentle reminder to those who are in possession of a disability permit, and the proper use of the permit.

They want permit holders to remember that the permit is valid only when the vehicle has been parked in a designated parking stall for people with diabilities and the permit holder has left the vehicle. Too often, the disabled driver will wait in the vehicle

while their able bodied passenger goes into the store or

business.

The City has made great improvements to its accessible parking stalls. Many new signs have been added and the stalls were painted differently this year to provide more room for those who need it.

The Quesnel and District Arts and Recreation Centre has made many changes for accessibility such as washrooms and equipment in the gym.



Here Lynn Turner tries out some equipment in the gym at the Quesnel and District Arts and Recreation Centre.



Our accessibility
champions
Lynn Turner (left)
and
Alison Duddy (right)
in front of the
Quesnel and District
Arts and Recreation
Centre.

2013 Strategic Plan

INTRODUCTION

Quesnel City Council has adopted a more long-term, visionary approach to strategic planning. The goal of the strategic planning process is to guide the City's short- and long-term corporate management, decision-making and implementation.

The 2012-2014 City of Quesnel Corporate Strategic Plan integrates the priorities of Council for its 3-year term. The 2012-2014 Plan was developed in 2012 and is updated annually with both Council and staff participation.

The City of Quesnel has identified the following key strategic objectives for the corporation.

- · Sustainability in all Planning
- Community Health and Safety
- Financial Stability of the Corporation
- Economic Diversification
- Infrastructure Re-Investment
- Environmental Stewardship
- Governance

Although the strategic objectives are intended to guide all of the work of the municipality, the ongoing operational work of the municipality is not detailed here.

Only a relatively small proportion of the municipality's work, specifically new, special, one-time or similar initiatives, are noted.

For the purpose of the 2013 Annual Report, only sections pertinent to 2013 action items have been included in this section.

The strategy areas noted in ourQuesnel to the right, as well as the proposed actions, were endorsed by City Council. A summary (*in italics*) of progress made in 2013 follows each action.

The entire strategic plan is available on the City's website at www.quesnel.ca/Reports2013.

Incorporating ourQuesnel

When strategic actions fall into one or more of these ten areas, the icons below are used to illustrate that fact.



Economy, work, education and skills training.



Transportation and mobility.



Energy, water, resources and waste.



Food.



Social and community well-being.



Ecosystems, natural areas and parks.



Communications and connectivity infrastructure.



Buildings and sites.



Arts, culture, recreation and leisure.



Housing and land use.



Quesnel City Council Chambers in session.

2013 Status updates

SUSTAINABILITY IN ALL PLANNING













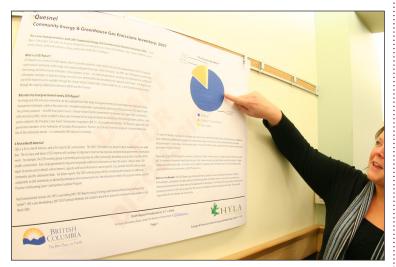


Action: The ourQuesnel Integrated Community Sustainability Plan was completed and the final plan was adopted by City Council.

Action: To promote ourQuesnel through public engagement and encourage community participation, a commitment to continue public engagement for two years was recommended by the task force and approved by Council.

Action: To complete secondary suites consultation.

Public information sessions were held October 24/25 and November 8 to discuss a zoning amendment to allow secondary suites as a permitted use in all residential zones subject to specific quidelines approved by Council. A consultation summary report and recommendations for policy amendment was brought to Council in October.



ourQuesnel Sustainability Task Force looking over the Community Energy and Greenhouse Gas Emissions Inventory provided by the Province of British Columbia.

COMMUNITY HEALTH and SAFETY

\$111> ***

Action: To increase volunteers at the Quesnel Volunteer Fire Department.

Junior fire fighter training was completed with a cohort of 8 new members.

Fire training for new members.





Action: To secure the final funding required through fundraising and grant programs for the Multi-Centre project to proceed.

Due to the November 9, 2013 referendum not being approved, no further action is planned for a Multi-Centre. A scaled-back project consisting of an arena only option is being considered.

2013 Status updates

FINANCIAL STABILITY of the CORPORATION



Action: Departments continue to review the actual costs of services provided by the City to ensure that the fees collected are sufficient to cover costs and create a reserve for future capital reinvestment.

This process is done annually. The Master Fees Bylaw is updated based on a review of the services and whether or not current operating, maintenance and future capital costs are being covered.

ECONOMIC STABILITY and DIVERSIFICATION















Action: We continue to work closely with the Quesnel Community and Economic Development Corporation (QCEDC) to ensure mutual alignment of the City of Quesnel's and QCEDC's Strategic Planning processes.



Our ever popular Farmer's Market - May to October each year.

INFRASTRUCTURE REINVESTMENT





Action: The City has conducted and completed a capital works program that includes a paving program and upgrades to water, sewer and storm water systems.



The QuesnelWorks: Capital Reinvestment Program logo. This sign is used when capital works projects are underway in the City.

A core sample taken from the Moffat Bridge during repair.



Action: The Moffat Bridge deck was repaired using an epoxy injection technique. This is a specialized process that is used across the Province to extend the life of bridge decks. The process involves identifying any areas of the concrete deck topping that have delaminated from the structural slab on the bridge. The next step is to inject a specialized epoxy into any areas of delamination which then bonds the two layers of concrete together. In some areas there were pot holes developing in the topping. These areas were repaired using a concrete quick set product.

2013 Status updates

ENVIRONMENTAL STEWARDSHIP





Action: Improvements were made to the energy efficiency at City Hall.

> Farming in Quesnel and area is becoming increasingly popular. We are working towards sustainability in all areas.

GOVERNANCE















Action: The City continued its partnership with First Nations regarding the Friendship Centre project to actively support a much needed upgrading project, partnering with Cariboo Chilcotin Beetle Action Coalition (CCBAC) and Northern Development Initiative Trust (NDIT) to secure a grant for the first phase of this project.

Action: We will continue with our support for the St. Joseph's commemoration project.

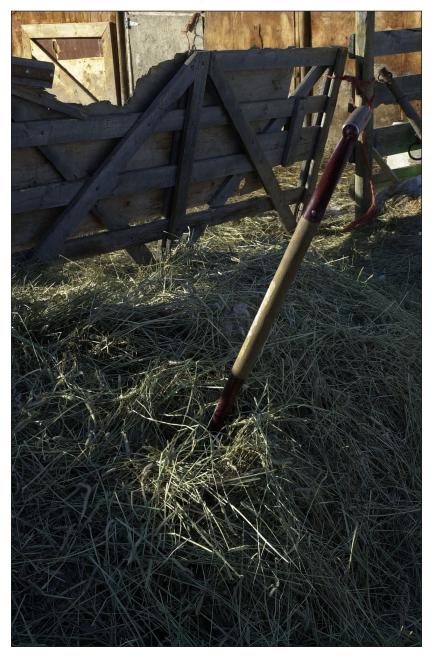
On September 30, Quesnel's first official Orange Shirt Day, we held a round table in our Council Chambers and talked about the effect of residential schools. Our goal is to continue with this day of recognition annually.

Action: The Council Policy Committee continues to review and update Council policies.

Action: Staff have made many effective changes to the process at Council meetings such as streamlining staff reports, Council Information Packages for public agendas, and more inclusive quarterly reporting methods.

Action: We continue to develop our workforce succession plan. This process has been well received by staff and elected officials.

Action: Staff training is important to the success of our corporation and a staff training policy has been developed.



Moving forward in 2014

INTRODUCTION

The City of Quesnel has committed considerable resources to strategic planning, resulting in a focused plan that can guide the work of the City over the immediate Council term and beyond.

Staff will provide regular quarterly progress updates to Council on the status of the projects outlined in the plan. These reports will be prepared in a simple and straightforward report and table format with sufficient detail to communicate essential information.

The following are an extension of the 2012-2014 Corporate Strategic Plan and proposed actions for 2014, moving forward.

Sustainability in all Planning and Operations

Action: Develop a partnership with property owners to investigate Brownfield Strategy funding options.

Action: Meet with various re-use groups to understand the re-use cycle and identify service gaps.

Action: Complete a "sensitive areas" inventory for Quesnel.

Community Health and Safety

Action: Develop a plan for lobbying for the next phase of the West Quesnel Land Stability work program.

Action: Develop a strategy to address the volunteer needs of other community groups providing services on behalf of the City.

Action: Investigate the development of a Community Volunteer Database, designed to identify volunteer gaps, research deficits and surpluses, and attract volunteers.

Action: Ask RCMP to consider the issue of drug-related dwellings and report to Council with options and if there are specific actions the City can take to support the RCMP.

Financial Stability of the Corporation

Action: Create a plan that discusses service prioritization and options for when assessment losses occur.

Action: Continue to revise Council's "Top 20" list of projects that require funding from external sources.



Business Licence fees in Quesnel are as follows:

(As per category fee reduced by 50% if application received after July 31 + \$50 initial application fee)

Home Based (\$50 + \$50 fee)

Casino/Escort (\$1025 + \$50 fee)

All Other Businesses (\$75 + \$50 fee)

Location or Ownership change only (\$50 fee)

Economic Stability and Diversification

Action: Work with the Quesnel Community and Economic Development Corporation to ensure that an appropriate amount of time be spent searching for grants and writing applications that benefit the City's corporate directive.

Action: Investigate the provincial government's economic transition investment plan.

Action: Host community-to-community forum with First Nations, with a focus on economic relationships.



Above, residents welcoming the Rocky Mountaineer train at the old station. One of our "Little People" painted hydrants to the right, the engineer. There are 23 different characters in total throughout the downtown core.

Moving forward

Infrastructure Re-investment

Action: Update the Quesnel Works: Capital Reinvestment Program model to a 20-year asset plan.

Action: Begin to identify priority infrastructure and determine the levels at which certain infrastructure will be maintained.

Action: Develop and launch a comprehensive public information campaign dealing with the Quesnel Works: Capital Reinvestment Program.

Action: Acquire land and develop plans for a new Public Works facility.

Action: Develop a lobbying plan to secure grant funding for North Quesnel storm water system upgrades.

Action: Develop a phased, risk-based approach for North Quesnel storm water system upgrades.

Environmental Stewardship

Action: Upgrade lighting at the Museum to be more energy efficient.

Action: Develop a plan to "green" the fleet.

Action: Continue feasibility work on the Quesnel Community Energy System, including the impact on and interaction with City facilities.

Governance

Action: Continue to develop staff-to-staff working relationships with First Nations.

Action: Create an administration policy group to update administrative policies. The group started in 2013 and will continue on into 2014.

Action: Develop a list of outdated bylaws, re-prioritize those bylaws and report to Council as appropriate.

Action: Review department capacity and structure of departments, including Public Works.

Action: Review committee Terms of Reference.

Action: Review staff involvement on committees.

Action: Review committee effectiveness.



Celebrating Orange Shirt Day on September 30 in Council Chambers.

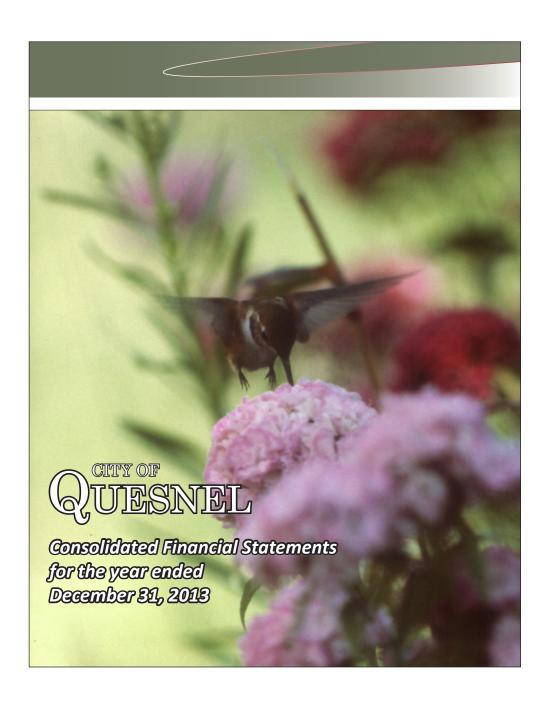
2013 Financial Statements

A complete copy of the audited

Consolidated Financial Statements for the year ended December 31, 2013

is available on the City's website at

www.quesnel.ca/Finance.html#AnnualReports.



2013 Property Tax Exemptions

Charitable, Philanthropic or other Not-For-Profit Corporations

Roll #	Organization	Total Exemption Amount
87.000	Quesnel Masonic Temple Society	\$2,543
206.00	Salvation Army	5,631
218.000	Quesnel & District Child Development Centre	14,235
247.000	Quesnel Women's Resource Centre	2,117
248.000	Quesnel Women's Resource Centre	494
267.000	Amata Transition House Society	2,933
314.000	Fraser Village Homes Society	2,650
332.000	Royal Canadian Legion Branch 94	9,007
418.010	Quesnel & District Seniors Society	30,174
419.000	Quesnel Curling Club	15,136
1550.080	Quesnel & District SPCA	3,263
2189.000	Quesnel Tillicum Society	3,451
2193.000	Quesnel Tillicum Society	273
4013.083	Royal Canadian Legion Branch 94	5,548
4208.000	Quesnel Elks Club	1,376
4209.000	Quesnel Elks Club	747
4210.000	Quesnel Elks Club	1,759
5862.500	Quesnel Auto Racing Association	<u>8,283</u>
		\$ 109,690

Church Land and Land surrounding Statutory Exemptions

Church Owned Lands - 224 (2)(1

220.000	Fraser Basin	4,045
329.000	United Church of Canada	1,438
328.000	United Church of Canada	1,463
961.000	Roman Catholic Bishop	1,028
1200.890	Northstar Fellowship Baptist Church	1,784
2025.000	Trinity Lutheran Church	455
2602.000	Cariboo Gur Sikh Temple Society	496
2703.000	Guru Darbar Society	433
3600.000	Congregation of Quesnel Jehovah's Witnesses	809
4211.000	Victory Way Baptist Church	535
4659.000	Lighthouse Pentecostal Church of Quesnel	323
5047.309	Bethel Pentecostal Tabernacle of Quesnel	<u>2,496</u>

Lands surrounding Statutory Exemptions - 224 (2)(h)

314.000	Fraser Village Homes Society	13,528
961.000	Roman Catholic Bishop	<u>178</u>
		\$ 29,010

Revitalization Tax Exemptions - 226

06291.000	West Fraser Mills Ltd.	<u>600,000</u>
		¢ 600 000